

Annual Report

2015-2016



**Institute for Defence
Studies and Analyses**

Annual Report

2015-2016



INSTITUTE FOR DEFENCE
STUDIES & ANALYSES

Institute for Defence Studies and Analyses
No. 1, Development Enclave, Rao Tula Ram Marg,
Delhi Cantt., New Delhi - 110010

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Introduction

A number of developments during the year highlighted the ongoing transition of the international system to a post-liberal hegemonic order, marked by both the diffusion of economic, military, technological and ideational power and a shallowing out of global economic interdependence. Britain's exit from the European Union has raised serious questions not only about the future of the project of an ever closer union but also about the future of global economic interdependence. This has been reinforced by the growing popularity and improved electoral prospects in many European countries of far-Right parties that emphasise upon narrow nationalism, are opposed to globalisation with its associated job losses, immiseration of the majority and increased immigration. This trend has been capped in recent weeks by the electoral triumph of the Republican candidate in the United States who campaigned on a platform of America First, reshoring industrial production, protecting American jobs, limiting immigration, avoiding additional free trade associations, and reducing foreign policy and security commitments around the world. The turning inward of all these countries was accompanied — and in a way accelerated — by a series of terrorist attacks carried out in France, Germany and Belgium by extremists affiliated with the Daesh.

Even as Western countries began turning inward, Asia, the new major economic and political centre of the world, continued to experience a slowing down of economic growth rates as well as heightened security tensions. China, Asia's largest and the world's second largest economy, continued its slowdown in terms of rate of growth. Instead of biting the bullet in terms of implementing economic and political reforms aimed at domestic structural adjustments that may help prevent the setting in of a middle income trap, China continued its emphasis on massive outward bound investments in infrastructure and connectivity projects as part of the One-Belt-One-Road Initiative, which aims to stitch the whole of Eurasia together into a single economic and even geopolitical space. At the same time, China's rejection of the Permanent Court of Arbitration's ruling and its assertive territorial and maritime claims in the South China Sea contributed to increased security tensions. The South China Sea issue has also had implications for ASEAN unity, although the ASEAN-centred multilateral process in which all major powers across the Indo-Pacific participate, has so far fortunately not been affected.

While a large measure of stability prevailed in Asia, the situation in West Asia continued to remain volatile. The civil war in Syria, which involves a multiplicity of internal and external actors, continued unabated. And the unfolding violence has not only resulted in a mounting death toll but also in one of the largest refugee exodus in recent memory. At the same time, the conflict in Yemen also persisted and became more intractable due to the competing involvement of regional powers. But West Asia was not without its share of positive developments during the year. The two most positive developments were: the nuclear agreement that Iran signed with Western countries, and the reduction in the Iraqi and Syrian territories controlled by the Daesh.

India hosted the third India-Africa Forum Summit from October 26-30, 2015. This Summit was important on three counts. First, it was the largest gathering of African countries on Indian soil. This meeting brought together representatives from all 54 African countries, including 40 Heads of State, to contemplate on ways and means to take this partnership forward. Second, during the Summit, fresh initiatives were inked for cooperation in diverse fields, such as, solar energy, blue economy, peacekeeping training and cybersecurity. Third, the Summit ended with an agreement to set up a monitoring mechanism that will evaluate the implementation of India's development cooperation programmes in the region.

In Latin America, the most prominent development of the year was the peace agreement between the Government of Colombia and the Revolutionary Armed Forces of Colombia (FARC), which brought the 52-year-long civil war to a close. Another positive development was America's diplomatic outreach towards Cuba, with Barack Obama becoming the first American President to visit Cuba in 92 years.

Finally, in India's own immediate neighbourhood, many countries witnessed domestic political transitions that were not entirely smooth because of internal squabbles over power-sharing among groups and institutions. In addition, some countries continued to confront the challenge posed by terrorist groups. Afghanistan continued to be wracked by violence unleashed by the Taliban and other terrorist groups supported by Pakistan. Nor could the Quadrilateral Coordination Group succeed in bringing the Taliban to the negotiating table. Pakistan continued to experience civil-military competition for influence, which was complicated by the disruptive postures of some opposition parties and forces. But there was neither a rupture of the democratic process nor any untoward incident during the recent process of succession in the leadership of the army. Bangladesh witnessed a sharp rise in terrorist attacks carried out by radicals inspired by, and affiliated to, the Daesh and Al Qaeda in the Indian Subcontinent. In Maldives, the uncompromising hostility between competing groups for power continued. Nepal witnessed a change of government after months of protests by Madhesi groups demanding greater political representation. Finally, the political situation in Sri Lanka stabilised with the new National Unity Government taking measures to address various challenges at the domestic and international levels.

ACTIVITIES OF THE CENTRES

IDSA's activity is focused around 13 Centres. A brief account of the main activities of the Centres is given below:-

Africa, Latin America, Caribbean and United Nations (ALACUN) Centre

During the past year, the ALACUN Centre continued to monitor and analyse developments on the African continent, India-Latin America relations, and relevant United Nations activities that impact the areas under study. The Centre continued the publication of a quarterly newsletter on Africa, *Africa Trends*. The newsletter aimed to provide readers with reviews and analyses of significant and strategic developments taking place in African countries that impact regional and global security. Further, Smt Sujata Mehta, Secretary (Economic Relations), Ministry of External Affairs, Government of India, released the book, *India and Africa: Common Security Challenges for the Next Decade*. This volume combines Indian and African perspectives with regard to the common security challenges they are likely to face in the foreseeable future.

The Centre also hosted several activities during this period, including a talk by Dr Jakkie Cilliers, Executive Director, Institute for Security Studies (ISS), Pretoria, on "Armed Conflict in Africa" on August 5, 2015; a conference on "National Consultation on India-Africa Partnership: Priorities and Prospects", jointly with Research and Information System for Developing Countries (RIS), the Confederation of Indian Industries (CII) and Brookings India, on September 16, 2015; a pre- 3rd India-Africa Forum Summit international conference, on the theme "India-Africa Partnership: Future Directions", jointly with RIS, CII and Brookings India on October 20, 2015; and an interaction with a delegation of senior journalists from African Countries, on March 17, 2016.

Defence Economics and Industry Centre

The Expenditure Management Commission (EMC) under the Chairmanship by former RBI Governor Dr Bimal Jalan engaged IDSA for preliminary discussions in April 2015 to carry out a study related to defence expenditure for EMC. An MoU was signed on May 26, 2015 and study formally assigned to the IDSA. The MoU required IDSA to identify a pragmatic roadmap in all major areas of defence expenditure viz manpower-related expenditure, Logistics, ICT challenges, Acquisition, Defence Industrial Base, Defence R&D, Defence PSUs, Ordnance Factories, Training/Simulation, Infrastructure (civil capital works and maintenance), Financial Management/Budgeting/Disbursement/cash management, Long-range planning, Higher Defence Organisation/Jointness, Project Management and Revenue Generation/Economy.

A number of round tables were organised by the Centre during the year: a round table on 'Initiating for Cost Accounting – Defence Expenditure' March 25, 2015 with participation of Service HQs, CGDA, PCDA (Fys) and IDSA scholars. A round table on 'Outsourcing in Defence'; 'Infrastructure in Defence'; 'Logistics Management in Defence', 'DRDO's Role in 'Make in India'. Representatives from Service HQ also participated in the round table.

IDSA's Report was submitted to Expenditure Management Commission (EMC) on December 22, 2015.

Meetings were held during the Defence Expo, organised by the Government on March 29-30, 2015 with major foreign Original Equipment Manufacturers (OEMs) on facilitating OEMs participation. Based on these discussions, close individual interactions with major foreign OEMs' on facilitating OEMs participation in 'Make in India' were organised by the Centre in April and May 2015.

East Asia Centre

The main research area of the East Asia Centre remains to assess the emerging role of China, Japan and South Korea regionally and globally, with a special focus on developments related to China. The Centre published its annual flagship publication *China Yearbook* and also a bimonthly newsletter titled *East Asia Monitor*. This year, a special edited volume titled *India-Taiwan Relations in Asia and Beyond: The Future* (2016) was also published as an outcome of a joint conference in collaboration with the Taipei Economic and Cultural Center (TECC) in New Delhi, which was held at the Institute in December 2015.

The East Asia Centre is currently pursuing a number of research projects that are policy relevant. Some of them extend from China's New Asia-Pacific Outreach to China's Foreign Relations and Security Practices in Xi Jinping's Chinese Dream, and from Chinese multilateral strategy to China's nuclear policy. Experts and scholars in the Centre are also engaged in studying important strategic relationships such as India-China Relations, India-Taiwan Relations, and India-Japan relations, and focus on Japan's defence and security policy. The Centre has also started a task-force book project on Indian response to China's 'One-Belt-One-Road' (OBOR) initiative. A number of publications, peer-reviewed and refereed journal articles, books and monographs have been an integral part of the Centre's scholarly output. Scholars in the Centre have travelled abroad regularly to speak and participate in international seminars, conferences and symposia and have also availed international fellowships.

Research findings of the Centre suggest that India must engage East Asia more robustly than before, giving greater importance to Japan, South Korea and Taiwan in its 'Act East' outreach. While the economic engagement with China is important, still India must be vigilant over China's rising assertive behaviour in the region and must employ a comprehensive policy to engage with other countries like Japan and South Korea. It is also proposed that India must rise to deal with China from a position of strength. To enhance its research and outreach activity in East Asia, the Centre is engaged in bilateral Track-II dialogue mechanisms with think tanks and premier institutes in China, Taiwan, Japan, South Korea and Mongolia. Considering India's strategic bearing in the East Asian region, the Centre has established a Track 1.5 'Trilateral Dialogue' mechanism with the Japanese and South Korean institutes. The Centre has briefed the Government from time to time on developments in East Asia.

Europe and Eurasia Centre

Despite the human resource constraints, the Centre produced a number of research articles relating to security affairs in the Eurasian region, to include: They include: "India and Central Asia: Untying the Energy Knot", "*Drozba-Dosti*" in the book *Modi and the World – The Ring View Inside Out* edited by Yamini Chowdhury, "Strategic Significance of Russia" in *India's Approach to Asia* edited by Namrata Goswami, (IDSA, 2016); "In Modi's Mongolia Pivot: A Test of Indian Soft Power", *The Wire*, 16 May 2015; "India's Accession to the Shanghai Cooperation Organization", produced by the National Bureau of Asian Research for the Senate India Caucus, NBR Washington, in August 2015; "Indian PM Arrives in Moscow Today - What to Expect", published in *Russia Insider*, Moscow, on December 23, 2015; "Modi and India's Rise on World Stage", *The Pioneer*, December 20, 2015, "World is Ditching the Dalai Lama", *Sunday Guardian*, November 14, 2015; "Carving Out a Path on China's Road", *The Hindu*, October 29, 2015; and "*Connecting Asia*", ORF, *Raisina Files*, March 2016.

The Centre organized a talk by Shri P.S. Raghavan, former envoy to Moscow, on "Eurasian Affairs, including Russia-Pakistan, Russia-China ties", at IDSA on March 9, 2016.

Scholars from the Centre also participated in a number of seminars and conferences in India and abroad.

Internal Security Centre

In the year under review, the Internal Security Centre had taken up a number of policy-oriented research projects on topics such as India's Maoist movement, border management, changed security situation in Jammu & Kashmir and armed ethnic conflicts in Northeast India. During the year, Centre members wrote on various themes such as Militant Violence in the Northeast, Status of Peace Processes in the Northeast, Women in Maoist Ranks, Children in Maoist Ranks, etc. They also undertook field visits to Andhra Pradesh and the Kashmir Valley to gain better understanding of the ground situation. The

Centre members also published two books titled *Indian National Security and Counter-Insurgency Measures*, and *India's Maoist Movement*. The Centre organised the 3rd Annual Internal Security National Seminar on “Radicalisation: A Growing Security Challenge for India”, in December 2015. The entailing sessions intensely deliberated on the causes of radicalisation, means employed for its spread, measures to deal with it and suggested viable policy options to strengthen the overall socio-cultural fabric of the country. The Centre was asked by the National Security Council Secretariat (NSCS) to conduct a study on “Emerging Challenges to India's Internal Security”. The study identified societal polarisation, illegal migration, refugee movement and displaced persons, urbanisation, social media, food and water security, and demographic factors as emerging challenges that the country has to prepare for, and submitted a consolidated report to the NSCS. The Centre was also entrusted with four projects by the Ministry of Home Affairs (MHA).

Military Affairs Centre

The Military Affairs Centre coordinated and published the *Journal of Defence Studies*, with high quality articles on important issues that evoked wide-ranging interest amongst readers. These included China's defence preparedness, military economics and procurements, maritime challenges – with specific reference to the Indo-Pacific, military change and professional military education, amongst others.

The “Indigenous Historical Knowledge” project involving study on *Kautilya's Arthashastra*, made substantive progress and led to the release of two books titled, *Indigenous Historical Knowledge: Kautilya and His Vocabulary (Vol I) and Vol II* respectively. The Centre also published a monograph on the subject, *Kautilya's Arthashastra: Contemporary Issues and Comparison*. An Occasional Paper, *India's Approach to Counterinsurgency Operations: A Perspective on Human Rights* was published, highlighting the record of the Indian Army and its procedures in its endeavour to uphold human rights in Jammu and Kashmir.

The Centre hosted a large number of military delegations from friendly foreign countries, facilitating the exchange of views and providing an opportunity to better understand India's position on security issues. A large number of round table discussions and deliberations with important functionaries were also held for members of IDSA. The Annual Y.B. Chavan Memorial Lecture was held on December 7, 2015, on the subject, “Make in India: The Way Ahead for Indigenous Defence Production in India” wherein Shri A.K. Gupta, Secretary (Defence Production), Ministry of Defence, outlined the roadmap for defence production in the country.

Non-Traditional Security Centre

The Non-Traditional Security (NTS) Centre continued with its endeavour to place relevant issues in the policy domain, although the focus was mainly on inter-linked issues: climate change, energy and water issues – due to their growing strategic relevance and security implications – and energy security.

Apart from delivering lectures and raising awareness in core areas of interest including water security and climate change at national and international fora, the scholars of the Centre have been actively engaging with officials in relevant ministries, on issues related to India's water security, climate change and the Arctic region, highlighting the strategic aspects of the Arctic and their implications. They also participated in the 'Cooperation on Eco-system activities of forum on Sundarbans', organised by the Ministry of Environment and Forests and Climate Change at the Climate Summit in Paris and delivered lectures to the NSCS staff and at FSI, besides participating in conferences and seminars in India and abroad, including in CSCAAP events. A number of articles were written by the scholars of the Centre during the year.

North America Centre

The research activities of the North America Centre during the year were mainly focussed on India-US strategic Partnership, US Rebalancing towards the Asia-Pacific and its Policy Implications for India and Asia in general. The Centre also held deliberations on the prospects and challenges in the India-US strategic partnership with a focus on defence, economy, counter-terrorism, regional cooperation, etc. Deliberations were also held on India-US defence cooperation, 'Make in India' and Defence Trade and Technology Initiative (DTTI), US counter-terrorism policy and practice, in view of its fight against religious extremism as well as on the ongoing US Presidential election processes. Scholars of the Centre contributed policy-related research articles to books, journals, newspapers, etc. They also participated in various media interactions on the above subjects relating to the United States. They participated in several seminars on relevant issues and made presentations. The Centre organised several interactions with the visiting policymakers and scholars, including speakers from the United States.

Nuclear and Arms Control Centre

The Centre organised two IDSA-PRIO workshops on the role of India in Global Nuclear Governance—one in Oslo in October 2015 and the second in Delhi in February 2016. The Prime Minister in the National Report to the Nuclear Security Summit 2016 mentioned the Delhi event. The Centre also organised the 'IDSA-King's College London India-UK Strategic Nuclear Dialogue' in London in January 2016 and in Delhi in March 2016. The Ministry of External Affairs, commissioned a confidential study on 'Missile Technology Control Regime, India and Indian Industry'. For the purpose, a survey of Indian companies was conducted. The Centre also organised several events with Pugwash India. The scholars of the Centre participated in various national and international seminars. The members of the Centre also published articles in reputed journals and magazines.

Southeast East Asia and Oceania Centre

The Centre published an edited book *Realising the ASEAN-India: Vision for Partnership and Prosperity*. It was released in Kuala Lumpur, Malaysia, on August 7, 2015, in the presence of Deputy Minister of Foreign Affairs, Malaysia, Hon Dato' Seri Reezal Merican Naina Merican and Minister of State for External Affairs, India, Gen Vijay Kumar Singh (Retd).

The scholars of the Centre published articles on relevant subjects during the year. The scholars also participated in conferences and delivered talks outside IDSA. A number of delegations from Southeast Asia and Oceania Countries were hosted during the year to include: a 10-member delegation from the of National Security Council Secretariat (NSCS) of Thailand led by Mr. Vera Uairat, Deputy Secretary General/NSCS, on March 2, 2016; a Ministry of Defence delegation from the Republic of Indonesia interacted with IDSA scholars on March 24, 2016; a delegation of senior foreign officials from Australia, led by Assistant Secretary, Arms Control Branch, Department of Foreign Affairs and Trade, Ms Jane Hardy, discussed India's strategic environment and Australia's views in the elaboration of a security architecture in Asia.

A number of seminars/conferences/talks/ round tables were organised by the Centre during the year. Delhi Dialogue VIII was organised by the Ministry of External Affairs in partnership with IDSA, FICCI, Indian Council of World Affairs and other partner organisations, on February 17, 18 and 19, 2016. The academic sessions were hosted by IDSA on February 19, 2016.

Director, Tampadipa Institute of Myanmar, Dr Khin Zaw Win delivered a talk on, 'The Challenge of Democracy in Myanmar'.

Dr Patrick Bratton, Associate Professor of Political Science, Hawaii Pacific University delivered a lecture on 'US Maritime and Smart Power in the Indo-Pacific' at IDSA on June 1, 2015.

Prof Bilveer Singh, Visiting Fellow, with the Southeast Asia and Oceania Centre, IDSA, delivered a talk on 'The Islamic State and South East Asia: The State of Play', on June 30, 2015.

South Asia Centre

The South Asia Centre continued with its focus on the changing strategic landscape in the region with particular emphasis on developments in the neighbouring countries. The issues covered by scholars at the Centre were: post-Mullah Umar reconciliation efforts in Afghanistan; the rise of the ultra-radical Islamic State of Iraq and Syria (ISIS) in the region, the impact of Operation Zarb-e-Azb in Pakistan and the contours of India-Pakistan engagement; the problem of exclusion in the democratic

process in Maldives, weakening of opposition in Bangladesh and the rise of Islamic radicalism claiming association with the ISIS; the change of government in Sri Lanka and its approach towards India; the study of political currents in Pakistan-occupied Kashmir, especially concerning the local demands for provincial status within Pakistan.

The researchers at the Centre participated in various conferences and workshops in different countries and exchanged views on issues pertaining to security, foreign policy and economic cooperation. The scholars participated regularly in discussions on television and wrote in newspapers on issues pertaining to their areas of research. The monthly news digests on Pakistan-occupied Kashmir (PoK) and Pakistan were continued. There was increased participation by various Centre members in both print and audio-visual media interactions for providing their analyses on critical issues during the year.

The Centre organised the South Asia Dialogue in November 2015 on the theme “Culture as a Factor in Regional Cooperation in South Asia”, with participants from all SAARC countries and Myanmar. There was a consensus that both ‘the cultural commons and cultural diversity’ in the region could bring South Asia together. There was an emphasis on cultural exchanges in the region through literature, music, cinema, poetry, drama, painting, architecture, culinary innovations, etc., which can help people come together as one geo-cultural community.

Strategic Technologies Centre

During 2015-2016 the Strategic Technologies Centre organised many activities. These include the 18th Asian Security Conference with the theme *Securing Cyberspace: Asian and International Perspectives* from February 9-11, 2016 and a Training Programme for Air Force Officers from February 29 to March 11, 2016. The book, *Securing Cyberspace: International and Asian Perspectives*, edited by Centre members was published by Pentagon Press. A half-day workshop was conducted on "Prospects for International Regimes", on October 6, 2015, with a focus on inclusion of intrusion software in the Wassenaar Arrangement controls list. The deliberations gauged the probable impact of such alterations on Indian industry and the cyber security landscape. Besides, the Centre is undertaking a project called “Global, Regional and Domestic Factors Impacting India’s Cyber Security” since June 2015 which is funded by the Department of Electronics and Information Technology. The objective of the project is to carry out policy research to locate India’s cyber security-related challenges in the context of developments in global cyber security, by examining the cyber security issues that impact India.

West Asia Centre

The turbulent year in the West Asia and North Africa (WANA) region which started with the wave of unrest in 2011 popularly known as ‘Arab Spring’ has now entered an uncertain phase with widespread ramifications for the region. In the current context, the entire West Asian region seems to be swamped with increase in sectarian violence, rise of Islamic forces, regional conflicts and civil wars, drawing the external and regional actors deep into the West Asian conflict zones. The current crisis in Iraq, Syria, Yemen and Libya have a spillover effect and a direct bearing on the peace and stability in the region and beyond. These new developments in the geopolitical landscape of the West Asian region have exposed India to a completely new set of challenges, issues and conditions.

The West Asia Centre seeks to cover issues, themes and countries of the region which are undergoing rapid political transformation impacting the political and security situation of the region and beyond. The Centre is closely following the internal political developments as well as the unfolding regional scenario. As part of its ongoing bilateral interactions, the 11th bilateral dialogue between the Institute for Political and International Studies (IPIS), Tehran and IDSA was organised on December 3-4, 2015 at the Institute. The bilateral dialogue focused on “Geo-Strategic Dynamics in West Asia: India-Iran Cooperation”. The IDSA and the Emirates Policy Centre, UAE signed a joint agreement on January 20, 2016 at IDSA, as part of its recent initiative to enhance cooperation with the think tanks from the West Asian region.

The Centre organised an international conference on “Ideology, Politics and New Security Challenges in West Asia” on January 19-20, 2016. The two-day event focussed on the changing dynamics in the region, the emergence of Da’esh/ Islamic State (IS) as a major threat –regionally and globally, and the challenges likely to be faced by India due to the plausible political, economic, and security situation in the region. Besides, likely future trends and prospects for the region as also ideas that can help in conflict management and possible ways of resolving regional disputes were discussed. The proceedings of the First Annual West Asia Conference 2015, titled *Geopolitical Shifts in West Asia: Trends and Implications* was published. The Centre also organised many round tables and lectures by scholars and eminent persons from the region during the year.

The Centre members have done comprehensive research on:

- Sectarian Faultlines in West Asia and its Imperatives for the Region.
- India's Relations with the West Asian Region.
- Political Developments in Iran, Islamic Revolutionary Guards Corps (IRGC), India-Iran Relations, India-GCC Relations.
- The Evolving Partnership between Iran and China, and Its Implications for India.
- Understanding Iran's Political and Military Institutions: An Indian Perspective.
- Role of the Asian Powers in the West Asian Region.
- Is There Need to Create a New Security Architecture in the West Asian Region?
- Linking South and Central Asia in the New Strategic Environment: Envisioning India's Future Partnership with the Eurasian Region.

FOUNDATION DAY

The Foundation Day event could not be organised during the year since the availability of the eminent speaker to deliver the talk – the main highlight of the event – could not be scheduled.

Y.B CHAVAN MEMORIAL LECTURE

The 6th Y.B. Chavan Memorial Lecture was delivered by Shri A.K. Gupta, Secretary (Defence Production), Ministry of Defence on December 7, 2015 on “Make in India: The Way Ahead for Indigenous Defence Production in India”. The details of the previous Lectures are at Annexure XII

TRAINING

The Institute organizes training for a large number of government institutions, including central police organisations, officers of the armed forces, and public servants. There is a growing demand on IDSA for converting its cutting edge research into training courses. Enhancing the Institute's capacity to handle the training courses will be in the interest of the future growth of the Institute. The details of the training programme are at Annexure VIII.

SPECIAL PROJECTS

Several government agencies (Ministry of External Affairs, Ministry of Home Affairs and Ministry of Information Technology) have shown interest in involving the Institute in various projects. The IDSA-MEA collaboration has grown over the years. IDSA has been conducting the PoK project for MEA for the last several years and continued this year also. The MHA has also been commissioning studies on policy research papers on various studies and Ministry of Information Technology on a project on “Global Regional and domestic Factors Impacting India's Cyber Security” (Annexure IV).

CONFERENCES NATIONAL/INTERNATIONAL



Dr Karan Singh delivering the Inaugural Address at the 9th South Asia Conference, on November 26-27, 2015



Hon'ble Vice-President Shri M Hamid Ansari inaugurating the 2nd West Asia Conference on January 19-20, 2016



Air Marshal P.P. Reddy delivering Keynote Address at the 18th Asian Security Conference on February 09-11, 2016



Shri G.K. Pillai delivering the Inaugural Address at the 3rd Annual Internal Security National Seminar on December 09, 2015

The Institute organized several high-profile conferences, round tables and national seminars during the year. In all, five international conferences and six national conferences were held. The 18th Asian Security Conference was held on the theme “Securing Cyberspace: Asian and International Perspectives”, the theme for the 9th South Asia Conference was “Culture as a Factor in Regional Cooperation in South Asia” and the 2nd Annual Conference on West Asia had the theme “ Ideology, Politics and New Security Challenges in West Asia”. Many of the conferences were webcast around the world and attracted good viewership. In addition, 34 round tables, 45 Special/Eminent Person’s Talks, three Bilateral Interactions and seven Special Interactions were held on a series of topics. Details are at Annexure III. The above activities provided an opportunity for close interaction with the strategic community in India and abroad.

PUBLICATIONS

During the year, IDSA scholars published 11 books and five monographs. The Institute also published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of *CBW Magazine*, two Occasional Papers, one Task Force Report, three Policy Briefs and 20 Issue Briefs. In addition, approximately 69 articles were published by IDSA scholars in various newspapers and magazines along with 82 Web Commentaries. The IDSA website got 29,02,725 page views during the year, on an average of 2,41,894 page views per month.

Newsletters

A wide range of periodicals/newsletters/news digests were published during the year. These included *Strategic Digest*, *The Week in Review*, *PoK News Digest*, *South Asia Trends*, *Africa Trends*, *Indian Ocean Watch*, *Insight Southeast Asia*, *Pakistan News Digest* and *East Asia Monitor*.

IDSA LIBRARY AND INFORMATION RESOURCES DIVISION



IDSA Library

The IDSA Library and the Information Resources Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the Institute and outside. The Institute continued to create more digital content and image content on its Facebook page and the Multimedia section.

The IDSA Library participated in the New Delhi World Book Fair during the period under review. The Institute's participation at the New Delhi World Book Fair began in 2013.

The Library supports the research community in a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

Annexure I

**EXECUTIVE COUNCIL (EC) AND THE SUB- COMMITTEES
(As on March 31, 2016)**

The composition of the Executive Council was as follows:

1.	Shri Manohar Parrikar	President
2.	Vice Admiral Anup Singh (Retd)	Member
3.	Air Marshal Dr M. Matheswaran (Retd)	Member
4.	Prof Charan Das Wadhva	Member
5.	Shri G.K. Pillai	Member
6.	Lt Gen Prakash Menon (Retd)	Member
7.	Shri Swashpawan Singh	Member
8.	Shri Gulshan Luthra	Member
9.	Shri G. Mohan Kumar	Defence Secretary, Ex-Officio Member
10.	Dr S. Jaishankar	Foreign Secretary, Ex- Officio Member
11.	Shri Jayant Prasad	Director General, Member
12.	Brig. Rumel Dahiya (Retd)	Deputy Director General, Member
13.	Dr Ashok K. Behuria	Member (Staff Representative)

Invitees

14.	Ms. Vandana Srivastava	FADS
15.	Shri Shambhu S. Kumaran	JS (PIC), MoD

The President constituted Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings.

The composition of the Sub-Committees is as follows:-

1) Human Resource & Finance Sub-Committee (HR & FC)

a)	Prof Charan Das Wadhva	-	Chair
b)	VAdm Anup Singh (Retd)	-	Member
c)	Lt Gen Prakash Menon (Retd)	-	Member
d)	Shri G.K. Pillai	-	Member
e)	DG, IDSA	-	Member

Special Invitees:

- JS (PIC)
- DDG and Staff Representative (to be invited as and when necessary)

AWARDS

Every year the Institute confers two awards, i.e., the K. Subrahmanyam Award and the President's Award for Excellence. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Excellence is conferred to encourage the Institute's scholars to contribute in reputed refereed and peer-reviewed journals. The Awards are conferred on the Institute's Foundation Day, on November 11. Annexure XI contains the details of past awardees.

GRANT-IN-AID TO IDSA

During the financial year 2015-16, IDSA was paid Grant-In-Aid (in lump-sum) under the object head "Grant-In-Aid General" amounting to Rs 1553.00 lakhs. Out of this, Rs 33.38 lakhs was utilized for acquisition of Fixed Assets and the balance of Rs 1519.62 lakhs was recognized as income. Further, out of the remaining amount received towards Grant-In-Aid from the Ministry of Defence, 59.11 per cent was utilized on salaries, pensions and retirement benefits, 16.29 per cent on operational and administrative expenses and 24.60 per cent on research-related activities (excluding salary of scholars).

2) Membership Sub-Committee

- | | | |
|--------------------------------------|---|--------|
| a) VAdm Anup Singh (Retd) | - | Chair |
| b) Air Marshal M. Matheswaran (Retd) | - | Member |
| c) Shri Swashpawan Singh | - | Member |
| d) Shri Gulshan Luthra | - | Member |
| e) DG, IDSA | - | Member |
| f) DDG, IDSA | - | Member |

Special Invitees:

- a) JS (PIC)
- b) Staff Representative (to be invited as and when necessary)

EC Meetings

The following Executive Council (EC) and Sub-Committee Meetings were held during the year 2015-2016:-

157th EC Meeting – September 28, 2015.

158th EC Meeting – February 20, 2016.

Both the Sub-Committee Meetings were held on February 12, 2016.

MEMBERSHIP

The number of Members as on March 31, 2016 was as follows:-

Type of Membership	31.03.2015	31.03.2016
Life Members	101	102
Members	168	159
Associate Members	994	1019
Corporate and Special Corporate Members	9	7
Associate Corporate Members	21	24
Special Subscribers	1287	1228
Total	2580	2539

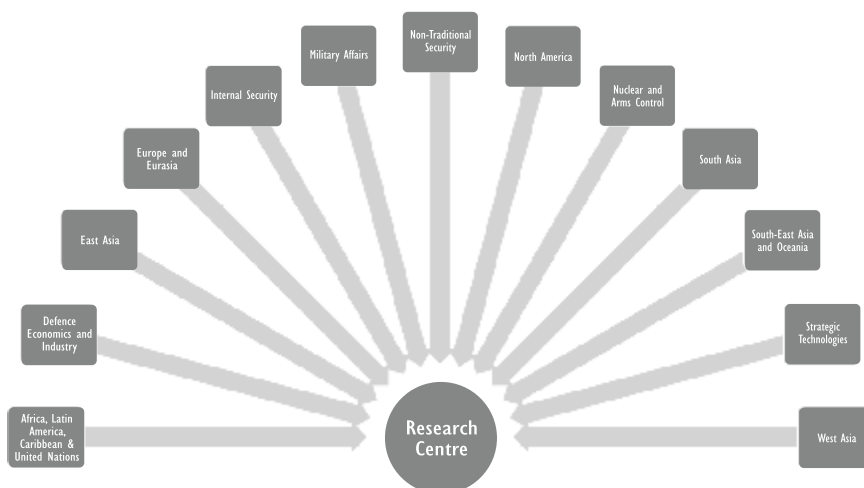
The number of members with voting rights stood at **261**.

Annexure II

RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty of 48 scholars at various levels (as on March 31, 2016). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at Appendix A. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations
2. Defence Economics and Industry
3. East Asia
4. Europe and Eurasia
5. Internal Security
6. Military Affairs
7. Non-Traditional Security
8. North America
9. Nuclear and Arms Control
10. South Asia
11. South-East Asia and Oceania
12. Strategic Technologies
13. West Asia



Annexure III

CONFERENCES/SEMINARS/TALKS/INTERACTIONS/VISITS

(i) International Conferences/Seminars

The following five International Conferences were organized during the year:-

S. No.	Date	Inaugurated by	Details of the Conference	Topic
1	November 26-27, 2015	Dr Karan Singh, Member of Parliament, Rajya Sabha	9 th South Asia Conference	Culture as a Factor in Regional Cooperation in South Asia
2	January 19-20, 2016	Shri M. Hamid Ansari, Hon'ble Vice-President of India	2 nd Annual Conference on West Asia	Ideology, Politics and New Security Challenges in West Asia

3	February 9-11, 2016	Air Marshal P.P. Reddy VM, ADC, Chief of Integrated Defence Staff	18 th Asian Security Conference	Securing Cyberspace: Asian and International Perspectives
4	February 24-26, 2016	Dr R.B. Grover, Vice-Chancellor, Homi Bhabha National Institute	IDSA-PRIO Conference	India's Role in Global Nuclear Governance
5	February 19, 2016	Shri Anil Wadhwa, Secretary (East), MEA	IDSA-MEA	ASEAN-India Relations: A New Paradigm

(ii) National Conferences/Seminars

The following six **Conferences/Seminars** were organized during the year:-

S. No.	Date	Inaugurated by	Details of the Conference	Topic
1	September 11, 2015	Brig Rumel Dahiya (Retd), DDG, IDSA	A half-day seminar with a visiting delegation from Sichuan University, Sichuan, China.	India-China Relations and Current Regional Developments
2	September 16, 2015	Shri Navtej Sarna, Secretary (West), Ministry of External Affairs	A Conference in collaboration with Research in Information System for Developing Countries (RIS), Brookings India, and the Confederation of Indian Industry (CII)	India-Africa Partnership: Priorities and Prospects

3	September 16, 2015	Ambassador Lee Joon-gyu, Republic of Korea to India	A half-day seminar with Embassy of the Republic of Korea (ROK), New Delhi	India-Korea Relations
4	October 20, 2015	Gen V.K. Singh, Hon'ble Minister of State for External Affairs	A conference in collaboration with Research in Information System for Developing Countries (RIS), Brookings India, and the Confederation of Indian Industry (CII)	India-Africa Partnership: Future Directions
5	December 8, 2015	Mr. Pradeep Kumar Rawat, JS (East Asia), Ministry of External Affairs	A conference in collaboration with the Taipei Economic and Cultural Centre (TECC)	Perspectives in India-Taiwan Relations in Asia and Beyond: The Future
6	December 9, 2015	Mr G.K. Pillai, Former Home Secretary	3 rd Annual Internal Security National Seminar	Radicalisation: A Growing Security Challenge for India

(iii) Talks

The Institute organised 45 **Special/Eminent Person's Talks** during the year. Following is the list of Talks:-

S. No.	Date	Speaker	Topic
1	April 7, 2015	Ambassador Talmiz Ahmad	Four Years After the Arab Spring: Geopolitical Competition in West Asia and Prospects for Political Islam
2	April 10, 2015	Dr. Saud Mohammed A. Al-Sati, Ambassador of the Kingdom of Saudi Arabia to the Republic of India	Latest Developments in West Asia, particularly about the Situation in Yemen

3	April 22, 2015	Dr. Chung Min Lee, Ambassador of Republic of South Korea	Asian Security
4	April 28, 2015	Ambassador Christian Dussey, Director, Geneva Centre for Security Policy	Challenges in Leadership and Decision Making
5	April 30, 2015	Rear Admiral Bill McQuilken, Director of the US Navy's Strategy and Policy Division (OPNAV N51)	Developments in South China Sea and the US Position on the Issue
6	May 7, 2015	Dr Nehginpao Kipgen, political scientist	Ethnic Nationalities and the Peace Process in Myanmar
7	June 1, 2015	Dr. Patrick Bratton, Associate Professor of Political Science at Hawaii Pacific University	US Maritime and Smart Power in the Indo-Pacific
8	June 24, 2015	Air Chief Marshal Arup Raha PVSM, AVSM, VM, ADC, Chief of Air Staff	Transformation of the Indian Air Force
9	June 30, 2015	Prof Bilveer Singh, Visiting Fellow at IDSA from Singapore	The Islamic State and South East Asia: The State of Play
10	July 16, 2015	Mr Evan Garcia, Undersecretary for Foreign Affairs, Department of Foreign Affairs, Republic of the Philippines	Recent Developments in the South China Sea
11	July 21, 2015	Mr. Nicholas Szechenyi, Deputy Director of the Japan Chair at the Centre for Strategic and International Studies (CSIS), Washington DC	Japan's Strategic Trajectory and the Implications for India

12	July 31, 2015	H.E. Sher Bahadur Deuba, Former PM of Nepal and Senior Leader of the Nepali Congress	Political Situation in Nepal
13	August 5, 2015	Dr. Jakkie Cilliers, Executive Director of the Institute for Security Studies (ISS), Pretoria, South Africa	Armed Conflict in Africa: Current Trends and Future Scenarios
14	August 12, 2015	Dr. Oriana Skylar Mastro, Assistant Professor of Security Studies at Georgetown University	Why the Chinese Military Will Go Global
15	September 2, 2015	H. E. Mr. Kevin Andrews, Australian Minister for Defence	Australia's Defence Policies and Growing Synergies with India
16	September 3, 2015	H.E. Mr. Ahmet Uzumcu, Director General, Organisation for Prohibition of Chemical Weapons (OPCW)	Reinforcing the Norms Against Chemical Weapons
17	September 9, 2015	Dr. Atul Khare, UN Under Secretary General, UN Department of Field Support, New York	Challenges of Supporting UN Peace Operations
18	September 21, 2015	Dr. Yasuyuki Ishida	PM Abe's Statement and Japan and the 70th Anniversary of WW-II
19	October 20, 2015	Dr. William A. Stanton, Senior Vice-President of Global Affairs, National Tsing Hua University (NTHU), Taiwan and former Director, American Institute in Taiwan (AIT)	The Failures of US Policy Towards China

20	October 29, 2015	Dr. Khin Zaw Win, Director, Tampadipa Institute, Myanmar	The Challenge of Democracy in Myanmar
21	November 3, 2015	Professor Martin Grambow, Head of the Water Management Department, Ministry of Environment and Public Health, Bavaria	Water Management in Bavaria: Science, Politics and People
22	November 9, 2015	Mr Mohammad Hanif Atmar, National Security Advisor, Afghanistan	Current Political Situation in Afghanistan
23	November 9, 2015	Ms. Sumitha Narayanan Kutty, Associate Fellow at the Rajaratnam School of International Studies, Singapore	India's Strategic Partnership with Indonesia
24	November 23, 2015	Amb Pankaj Saran, High Commissioner of India to Bangladesh	India-Bangladesh Relations: Way Forward
25	December 3, 2015	Mr Tarek Fatah, an independent analyst based in Canada	How to Approach Pakistan
26	December 7, 2015	Dr Yaqoob Bangash, Information Technology University, Lahore, Pakistan	Internal Political and Security Situation in Pakistan and Implications for India
27	December 14, 2015	Mr Claude Arpi, Tibetologist	Infrastructure and other Developments in Tibetan Plateau
28	December 18, 2015	Col. Sajjad Zahir, Recipient of highest national honour of Bangladesh, 'Swadhinata Padak'	The Liberation War of 1971

29	December 29, 2015	Dr. Vijay Kumar, Penn Engineering, University of Pennsylvania	Flying Robots
30	January 4, 2016	Ms. Sumita Dawra, Secretary Higher Education, Government of Andhra Pradesh and former Economic Counsellor, Indian Embassy in Beijing, China	China: Behind the Miracle
31	January 14, 2015	Mr Arzan Tarapore, a PhD scholar at King's College, London and a non-resident Visiting Fellow at ORF	Indian Way of War
32	January 14, 2015	Prof. Andrew J. Nathan, Professor at Columbia University	China Policy in the Next US Administration
33	January 21, 2015	Dr. Chishin Chang, Assistant Research Fellow, Center for Asia Policy, National Tsing Hua University	China's Strategy towards Indian Ocean: Where is Xi Jinping Leading China to?
34	January 27, 2015	Prof. Devesh Kapur, Director, Centre for the Advanced Study of India and Professor of Political Science, University of Pennsylvania	China's Role in the Asian and Global Financial Architecture
35	January 28, 2015	Professor T V Paul, McGill University, Montreal, Canada	Accommodating Rising Powers
36	January 29, 2015	Dr S. K. Sikka, former distinguished scientist	Measuring Energy Yield of Nuclear Explosions

		from the Bhabha Atomic Research Centre, Mumbai	
37	February 3, 2016	Prof. Solange Ghernaouti, Faculty of Business and Economics, University of Lausanne	Cyber Warfare and Weapons: Taking Stock of Recent Developments
38	February 5, 2016	Mr Mitchell S Kerr, President, Ker-Train Research, Inc	New Generation Automatic Transmission Technology for Military Tanks and Speciality Vehicles
39	February 12, 2016	Prof. Jia Haitao, Political Science and International Relations, Jinan University, Guangzhou	'China's One - Belt - One - Road (OBOR) Initiative and India
40	February 23, 2016	Mr Frank Rose, Assistant Secretary of State for Arms Control	Space Security
41	March 10, 2016	Dr. Ahmad Bader Eddine Hassoun, Grand Mufti of Syria	Religious Tolerance and Dialogue Among Cultures
42	March 15, 2016	Dr Muhammad Tahir-ul-Qadri, a religious leader from Pakistan	Moderate Traditions in Islam in South Asia and their Contemporary Relevance
43	March 18, 2016	Prof. Joseph Fewsmith, Boston University	China: from the Perspective of Xi Jinping
44	March 30, 2016	Dr Ayesha Siddiq, Pakistan's security analyst	Emerging Civil-Military Relations in Pakistan
45	March 31, 2016	Dr Susmit Kumar, President of Kumar Consultancy	Modernization of Islam and Unification of Human Civilization

(iv) Bilateral Interactions

The following three bilateral dialogues were held during the year:

S. No.	Date	Institution	Topic
1	November 20, 2015	China Institutes of Contemporary International Relations (CICIR)	India-China Relations, Neighbourhood Politics and Regional Developments
2	December 3-4, 2015	Institute for Political and International Studies (IPIS), Tehran	Geo-Strategic Dynamics in West Asia: India-Iran Cooperation
3	February 23, 2016	National Institute for Defence Studies (NIDS), Tokyo	India-Japan Relations, China, Asia-Pacific Security, and Other Regional Security Issues

(v) Round Table Discussions

34 Round table Discussions on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

S. No.	Date	Speaker/Institution	Topic
	April 9, 2015	Major General A. N. M. Muniruzzaman, NDC, PSC (Retd), President, and Shafqat Munir, Associate Research Fellow, Bangladesh Institute of Peace and Security Studies	Current Political Situation in Bangladesh
2	April 10, 2015	RSIS Delegation from Singapore	Current Strategic and Security Issues in the Indo-Pacific Region

3	April 10, 2015	Professor S.D. Muni, Amb Rakesh Sood, Dr Hari Bansh Jha and Dr Nishchal N. Pandey	Current Developments in Nepal
4	April 13, 2015	Shri Arun Shourie	Prime Minister Narendra Modi's Forthcoming Visit to China: Setting the Agenda
5	April 20, 2015	Amb Rakesh Sood	Nuclear Weapons: The State of Play 2015
6	May 28, 2015	Mr Jeff M. Smith, Director, Asian Security Programs, American Foreign Policy Council (AFPC)	Current US Perception on India-China
7	June 1, 2015	Officers of the RCDS course	NATO Thinking on the Indian Ocean, Western Approach to China, as well as India's Role in the Region
8	July 3, 2015	Lt. Gen Wee Seungho, President, Korean National Defence University (KNDU), Republic of Korea	India and Korea in Strategic Asia
9	July 8, 2015	Dr. Shambhu Ram Shimkhada, Consultant, Institute of Foreign Affairs, Ministry of Foreign Affairs, Government of Nepal.	To Enhance the Scope of Efforts to Reform/Revitalize
10	July 16, 2015	Service HQs	Outsourcing in Defence Services
11	July 21, 2015	Ambassador Ishrat Aziz	The Implications and Responses to the Iran Nuclear Deal
12	July 23, 2015	Service HQs, E-in-C, Border Roads	Infrastructure in the Armed Forces
13	July 30, 2015	Service HQs	Logistics Management in the Armed Forces
14	September 2, 2015	Tokyo Foundation, Japan	India's Maritime Strategy, Regional Security Issues,

			Japan's Current Security Outlook and India-Japan Relations
15	September 16, 2015	Research in Information System for Developing Countries (RIS), Brookings India and Confederation of Indian Industry (CII)	India-Africa Partnership: Priorities and Prospects
16	September 28, 2015	Prof. Katsuyuki Yakushiji of Toyo University, Japan,	Northeast Asia, Defence Economy, and Naval/Maritime Issues
17	November 18, 2015	Prospect Foundation, Taiwan	India-China Relations, India-Taiwan Relations, India-Japan Relations and Other Important Developments in Asia-Pacific Region
18	November 19, 2015	Australian Foreign Affairs officials	India's Strategic Environment and How India could Advance Nuclear Disarmament and Arms Control Objectives
19	November 19, 2015	Brig General Salim S. Al Shami from the National Defence College (NDC)	The Security Environment in South Asia, India's Security Relations with UAE and the Middle East as well as Maritime Security in the Western Indian Ocean
20	November 20, 2015	Dr. Li Li from the China Institute for Contemporary International Relations (CICIR)	Various Strategic Issues of Mutual Interest
21	December 21, 2015	DRDO/ASSOCHAM/CII/FICCI	DRDO's Role in facilitating 'Make in India
22	January 8, 2016	U.S. Senate Committee on Armed Services	US-India Defence Relationship, the Security Situation in the Region, Counter-terrorism Efforts, and Prospects for Rapprochement and Stability
23	January 8, 2016	Prof. Lok Raj Baral	Various Issues Relating to Nepal
24	January 18, 2016	Tsinghua University	Role of Think Tanks and India-China Ties

25	January 27, 2016	Turkish delegation	Role of Turkey in West Asia
26	January 27, 2016	Nepalese civil society delegation	Current Political Situation in Nepal and India-Nepal Relations
27	February 2, 2016	Dr Amy Searight, Deputy Assistant Secretary of Defense for South and S.E Asia, along with sixteen other members from the US Embassy in New Delhi and officers from UD DoD	Regional Security Issues, Defence Trade, and the US-India Defence Relationship, India's Act East Policy and the US Rebalance to the Pacific
28	March 3, 2016	Korea National Diplomatic Academy (KNDA)	India-China Relations, India-US Relations, India-Pakistan Relations, South Asia and terrorism/ISIS
29	March 9, 2016	Shri P.S. Raghavan, India's former Ambassador to Russia	Russia-Pakistan, Russia-China Ties
30	March 15, 2016	Shri Sunil Thapa, former international civil servant and Commerce Minister of Nepal	Informal interaction on various relevant issues
31	March 17, 2016	Tokyo Foundation	India-Japan Maritime HADR Operation, Defence Technology Cooperation, Prospects of Cooperation in Afghanistan and Energy Security Issues
32	March 22, 2016	Ministry of Defence of the Republic of Indonesia	Various relevant issues
33	March 29, 2016	International Committee of the Red Cross (ICRC)	Autonomous Weapon Systems and International Humanitarian Law
34	March 30, 2016	Dr Aseema Sinha, Visiting Fellow, IDSA	Globalizing India: How Global Rules and Markets are Shaping India's Rise to Power

(vi) Special Interactions

As part of its outreach activities during the year, the Institute organised seven **Special Interactions** with visiting delegations and eminent personalities from various countries. Delegations and personalities who visited IDSA during the year included:

S. No.	Date	Delegation	Topic
1	April 16, 2015	Delegation from Qatar	Cooperation between India and Qatar.
2	April 28, 2015	Parliamentary Delegation of the Czech Republic	Regional Situation in South Asia and India's Foreign Policy
3	April 29, 2015	Dasho Karma Tshiteem, Chairman of the Royal Civil Service Commission, Dasho Tashi Wangyal, eminent member in the upper house of Parliament and Dasho Chewang Rinzin, Coordinator of the Royal Institute for Governance and Strategic Studies, Bhutan	Cooperation between IDSA and RIGSS
4	May 21, 2015	A group of Fellows from Harvard University's Weatherhead Centre for International Affairs (WCFIA)	Indo-US Bilateral Military Cooperation; India-China Relations
5	May 25, 2015	A delegation led by Prof. Tetsuo Murooka, Director, Security Studies Department of the National Institute of Defence Studies (NIDS), Japan	India-China Relations, India-Japan Relations, East Asian Maritime Dynamics.
6	February 15, 2016	Ten Congressional Staffers from USA	India-US Relations and Other Relevant Issues
7	March 1-2, 2016	King's College, London	The Second Leg of Strategic Nuclear Dialogue

Visits of IDSA Scholars Abroad

1. Amb. P. Stobdan attended the “Moscow Security Summit”, organised by the Russian Ministry of Defence at Moscow, Russia, from April 16-17, 2015.
2. Dr Meena Singh Roy, Dr Uttam Kumar Sinha, Dr Ashok Kumar Behuria and Cdr Abhijit Singh attended a conference on “Changing Asia: Perspectives on Regional and Global Cooperation”, organised by the German Institute of Global and Area Studies (GIGA) at Hamburg, Germany from April 16-18, 2015.
3. Dr Cherian Samuel attended the “Global Conference on Cyber Space 2015”, organised by the National Security Council Secretariat (NSCS), Government of India, at The Hague, Netherlands, from April 16-17, 2015.
4. Dr Uttam Kumar Sinha attended a seminar on “Terrorism as a Threat to Global Security”, organised by the National Defense University and Harvard University at Cambridge, Massachusetts, USA from April 26, 2015 to May 01, 2015.
5. Dr Jagannath Prasad Panda attended the “3rd Seminar on Asia and Pacific Economies”, organized by the Xi’an Jiatong-Liverpool University (XJTLU) at Suzhou, China, from May 08-09, 2015.
6. Dr Meena Singh Roy attended a seminar on “Strategic Crossroads: Converging and Diverging Interests within Asia”, organized by the Near East South Asia (NESA) Center for Strategic Studies along with its partners at the Shanghai Institute for International Studies (SIIS) at Shanghai, China, from May 06-07, 2015.
7. Dr Namrata Goswami attended the “28th Annual International Military Law and Operations (MILOPS) Strategic Engagement”, organized by the Commander, US Pacific Command (USPACOM) at Auckland, New Zealand from May 17-21, 2015.
8. Dr Uttam Kumar Sinha attended a workshop on “Water Politics and Regional Stability”, organised by the Lee Kuan Yew School of Public Policy (LKYSPP) at Singapore from May 21-23, 2015.
9. Mr. Savolu Samuel Christopher Rajiv attended a one-week course on “International Nuclear Safeguards Policy and Information Analyses”, organised by the James Martin Center for Non-proliferation Studies (CNS) and Lawrence Livermore National Laboratory (LLNL) Monterey at Monterey, CA, from June 01-05, 2015.
10. Dr Jagannath Prasad Panda attended a discussion on “Think-Tank Forums and Scholarly Discussion on India-China Relations”, organised by the Embassy of the People’s Republic of China, New Delhi at China from June 03-09, 2015.
11. Dr Jagannath Prasad Panda attended a seminar on “Northeast Asian Environmental Security”, organised by the Institute for Defence Studies at Ulaanbaatar, Mongolia on June 10, 2015.
12. Dr Priyanka Singh attended the 3rd conference on “China-South Asian Think-Tank Forum (CSATTF)”, organised by the Yunnan Academy of Social Sciences in Kunming, China from June 12-13, 2015.

13. Dr Rajiv Nayan and Dr Laxman Kumar Behera attended a “Regional Seminar for Asia-Pacific Region on Arms Trade Treaty”, organized by the German Federal Office for Economic Affairs and Export Control (BAFA) at Manila, Philippines from June 10-11, 2015.
14. Ms Shebonti Ray Dadwal attended the “Second Meeting of the CSCAP Study Group on Energy Security”, organised by the China Institute of International Studies (CIIS) at Beijing, China from June 14-16, 2015.
15. Dr Namrata Goswami attended the PfP Consortium’s 17th Annual Conference on “21st Century Conflict: Opportunities for Cooperation”, organised by the Partnership for Peace Consortium (PfPC) and the Austrian National Defence Academy at Vienna, Austria from July 01-03, 2015.
16. Dr Uttam Kumar Sinha attended the conference on “Governance and Policy for Ganga Rejuvenation”, organized by the Lee Kuan Yew School of Public Policy (LKYSPP), National University of Singapore at Singapore on July 09, 2015.
17. Dr Cherian Samuel attended a workshop on “Cyber Security Capacity Building”, jointly organised by the Government of the People’s Republic of China and the Government of Malaysia at Beijing, China from July 28-30, 2015.
18. Dr Udai Bhanu Singh attend a Round Table on “ASEAN-India: Strengthening the Ties that Bind”, organised by the ASEAN-India Centre (AIC) at the Research and Information System for Developing Countries (RIS) with the Institute of Strategic and International Studies (ISIS) Malaysia at Kuala Lumpur, Malaysia from August 07-08, 2015.
19. Dr S. Kalyanaraman and Dr Pushpita Das attended talks on “Understanding the Global Security Scenario” and “Cross Border Security in South Asia: Issues, Challenges and Prospects”, organised by the Royal Institute for Governance and Strategic Studies (RIGSS) at Phuentsholing, Bhutan on August 19, 2015.
20. Dr Jagannath Prasad Panda attended the first “Trans-Himalaya Development Cooperation and the ‘One Belt, One Road’ Initiative”, organized by the China Institute of Contemporary International Relations (CICIR) at Yunnan Province, China, from August 23-26, 2015.
21. Gp Capt A.V. Lele (Retd) attended the 2015 Outer Space Conference titled “Underpinning the Foundations of Space Security”, jointly organised by the United Nations Institute for Disarmament Research (UNIDIR) in cooperation with the Simons Foundation and Secure World Foundation at Geneva, Switzerland, from August 24-25, 2015.
22. Dr Meena Singh Roy attended the 2nd meeting of “Terrorism and its Impact on Iran’s National Security”, organized by the International Congress on 17000 Iranian Terror Victims at Tehran, Iran, on August 31, 2015.
23. Dr Uttam Kumar Sinha attended the “Defence Seminar 2015”, organized by the Commander of the Sri Lanka Army at Colombo, Sri Lanka, from September 01-02, 2015.
24. Ms Titli Basu attended the 2nd Workshop for the Asia-Pacific Young Scholars organized by the CSCAP, China at China, from September 13-22, 2015.
25. Mr Avinash Godbole attended the “1st Workshop for the Asia Pacific Young Scholars”, organised the by CSCAP China, September 01-10, 2015.

26. Dr Ashok Kumar Behuria attended a conference titled “Pax Sinica? One-Belt-One-Road and Its Impact on South and Southeast Asia”, organised by the Institute of International Relations at Taipei, Taiwan, from September 16-17, 2015.
27. Mr A. Vinod Kumar attended a workshop on “Re-Imagining the Global Nuclear Order”, co-organized by the Department of Politics and International Relations, University of Oxford, the American Academy of Arts and Sciences, and the Center for International Security and Cooperation (CISAC) at Nuffield College, University of Oxford, from September 21-23, 2015.
28. Dr Anand Kumar attended the “Daniel K Inouye Asia-Pacific Center for Security Studies (DKI APCSS) – Advanced Security Cooperation Course”, organised by the Asia-Pacific Center for Security Studies (APCSS) at Honolulu, Hawaii, from September 24 to October 29, 2015.
29. Brig Rumel Dahiya (Retd) attended the “Spain-India Think Tanks Meeting and Dialogue on Global, Geo-economics and Defence Challenges”, organized by the Spain-India Council Foundation (SICF) at Madrid Spain, on October 07, 2015.
30. Dr Smruti S. Pattanaik and Dr Ashok Kumar Behuria attended the “Sundarbans Regional Cooperation Initiative Meeting”, organized by the Policy Research Institute (PRI) Bangladesh, in Dhaka, from October 05-06, 2015.
31. Amb. P. Stobdan attended a bilateral interaction with Fudan University, Shanghai on the “Future of Indo-China Relations”, at Shanghai, China, organised by the India Foundation from October 09-10, 2015.
32. Dr Namrata Goswami attended the “Terrorism Experts Conference”, organised by the Centre of Excellence Defence Against Terrorism (COE-DAT) at Ankara, Turkey, from October 13-14, 2015.
33. Dr Jagannath Panda attended the “Korea Defence and Security Week-KODAS 2015”, organised by the Korea Trade Investment Promotion Agency (KOTRA) at Seoul, South Korea from October 19-22, 2015.
34. Shri Jayant Prasad, Dr Rajiv Nayan and Dr Uttam Kumar Sinha attended a conference, organised by the Peace Research Institute (PRIO) at Oslo, Norway from October 25-29, 2015.
35. Dr Prasanta Kumar Pradhan attended the “Second Annual Abu Dhabi Strategic Debate”, organized by the Emirates Policy Center (EPC) at Abu Dhabi, UAE, from November 01-02, 2015.
36. Mr. Avinash A. Godbole attend a workshop on “Improving Science and Security Collaboration: Climate Change and Environmental Security in High Asia”, co-organized by the Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) and Lanzhou Branch of the Chinese Academy of Sciences (LB-CAS) at Beijing, China from November 03-06, 2015.
37. Shri Jayant Prasad attended a workshop on “Defence Deterrence and Doctrine”, organized by the International Institute for Strategic Studies (IISS), at London, UK from November 03-05, 2015.

38. Dr Uttam Kumar Sinha attended a conference on “Climate Change, Glaciers and Hydroelectricity in South Asia”, organised by the Hans Seidel Foundation (HSF) New Delhi, at Colombo, Sri Lanka, from November 05-06, 2015.
39. Dr Rajiv Nayan attended a workshop on “Strategic Trade Controls in the Asia Pacific”, organized by the Pacific Forum CSIS and the Institute of International Relations at the National Chengchi University at Taipei, Taiwan, from November 05-06, 2015.
40. Dr Nihar Ranjan Nayak attended the “AIDIA-Asia Conclave: Post-Constitution Nepal-India Relations: Challenges and Opportunities”, organized by the Asian Institute of Diplomacy and International Affairs at Kathmandu, Nepal on November 06, 2015.
41. Dr Smruti S. Pattanaik attended the “Bangladesh-India Sundarban & Regional Cooperation Initiative (BISRCI) Consortium Meeting”, organized by the Policy Research Institute (PRI) Bangladesh at Dhaka, from November 17-18, 2015.
42. Gp Capt A.V. Lele (Retd) attended the “20th Session of the Conference of the States Parties to the Chemical Weapons Convention”, organized by the Organisation for the Prohibition of Chemical Weapons (OPCW) at The Hague, Netherlands, from November 30, 2015–December 04, 2015.
43. Amb. P. Stobdan attended a seminar on “Central Asia- The Heart of Eurasia or Term of Geographics?”, jointly organized by the Centre for International Studies and Latvian Transatlantic Organisation with support from Ministry of Foreign Affairs of Latvia, at Riga, Latvia on November 30, 2015.
44. Dr Uttam Kumar Sinha attended a panel discussion on “Climate Change Adaptation in Coastal Areas and other Sectors: Experiences from the Sundarban Region”, organized by the Observer Research Foundation (ORF), New Delhi, at Paris (CoP-Paris), on December 09, 2015.
45. Dr Jagannath Prasad Panda attended a symposium on “Asian Security: Assessments and Prospects”, organized by the Center for Asia-Pacific Cooperation and Governance, Institute of International Studies, Fudan University, at Shanghai, China from December 09-10, 2015.
46. Shri Jayant Prasad attend the “XXI US India Strategic Dialogue, organized by the Ananta Aspen Centre, New Delhi in Washington D.C. from December 12-14, 2015.
47. Ms M.S. Prathibha, Ms Titli Basu, and Mr Avinash Godbole attended the Indian Think Tank Delegation meeting, organized by the China Foreign Affairs University, at Beijing, China from December 15-22, 2015.
48. Amb P. Stobdan and Shri Vishal Chandra attended the “Afghanistan-Central Asia Dialogue–III (ACAD-III)” at Mazar-e-Sharif, Afghanistan, organised by Afghan Institute for Strategic Studies (AISS), from December 17-18, 2015.
49. Dr Rajiv Nayan attended the “India-UK Strategic Nuclear Dialogue”, organized by King’s College London (KCL) at London, UK from January 18-19, 2016.
50. Shri Jayant Prasad attended the “Afghanistan-Pakistan Bilateral Dialogue”, organised by the Afghan Institute for Strategic Studies (AISS) at Kabul, from January 22-23, 2016.
51. Dr Jagannath Prasad Panda attended a conference on “Reconfiguration of the Global South: Africa, Latin America and the Asian Century”, organized by the Barcelona Centre

- for International Affairs (CIDOB) and the OCP Policy Centre, at Barcelona, Spain from January 27-29, 2016.
52. Dr Smruti S. Pattanaik attended a workshop on “Geeoeconomics: Power Politics in an Interdependent Age”, organized by Finnish Institute of International Affairs (FIIA), at Helsinki, Finland from February 03-05, 2016.
 53. Col P.K. Gautam, Dr M.S. Prathibha and Mr Saurabh Mishra attended a workshop on “Kautilya’s Arthashastra in a Transcultural Perspective: Comparing Kautilya with Machiavelli, Nizam al-Mulk, Barani and Sun-Zi”, organised by the Institute of South Asian Studies (ISAS) of the National University of Singapore at Singapore from February 25-26, 2016.
 54. Dr Meena Singh Roy attended the Bilateral Dialogue between Vivekananda International Foundation (VIF), Delhi, and Institute for Political and International Studies (IPIS), Tehran, organised by the VIF and IPIS at Tehran, Iran from March 05-08, 2016.
 55. Gp Capt A.V. Lele (Retd) attended a meeting on “Autonomous Weapon Systems: Understanding Autonomy in the Critical Functions of Weapons”, organized by the International Committee of the Red Cross (ICRC) at Geneva, Switzerland, from March 15-16, 2016.
 56. Shri Jayant Prasad attended the “5th Regional Security Roundtable”, organized by the Lee Kuan Yew School of Public Policy, National University of Singapore at Singapore from March 18-19, 2016.
 57. Dr Rajiv Nayan attended the non-governmental Nuclear Security Summit entitled “Solutions for a Secure Nuclear Future”, organized by the Fissile Material Working Group (FMWG) at Washington, D.C. from March 30-31, 2016.
 58. Dr Uttam Kumar Sinha and Dr Ashok Kumar Behuria attended the “Strategic Studies Summit”, co-organised by the Near East South Asia (NESA) Center for Strategic Studies’ Strategic Studies Network (SSN) in partnership with the Center for Middle Eastern Strategic Studies (ORSAM), in Ankara, Turkey, from March 31, 2016 to April 03, 2016.

Field Trips Undertaken by IDSA Scholars

59. Dr Smruti S. Pattanaik, conducted research on “Politics of Religion in Bangladesh: Jamaat Islami, Radical Islamists and Implications for India” at Dhaka, Bangladesh from March 14, 2016 to June 13, 2016.
60. Dr Prashant Kumar Singh, undertook a one-month field trip organised by the ICSSR to Beijing, China from December 31, 2016 to January 28, 2016.

Annexure IV

RESEARCH PROJECTS

Details of Projects with IDSA as on March 31, 2016

S. No.	Name of the project	Sanctioning Authority	Period	Status
1	PoK Project	MEA	January 2016-December 2016	On-going
2	MHA-Project on Pakistan with Special Focus on Baluchistan	MEA	2015-2017	On-going
3	MHA – Policy Research Papers	MHA	2013 - 2017	On-going
4	Project on Global Regional and Domestic Factors Impacting India's Cyber Security	Ministry of Information Technology	2015 – 2017	On-going
5	The Missile Technology Control Regime, Wassenaar Arrangement and Indian Industry	MEA	2016 – 2017	On-going
6	EPG-India-Nepal Relations	MEA	2016-2017	On-going

Annexure V

PUBLICATIONS

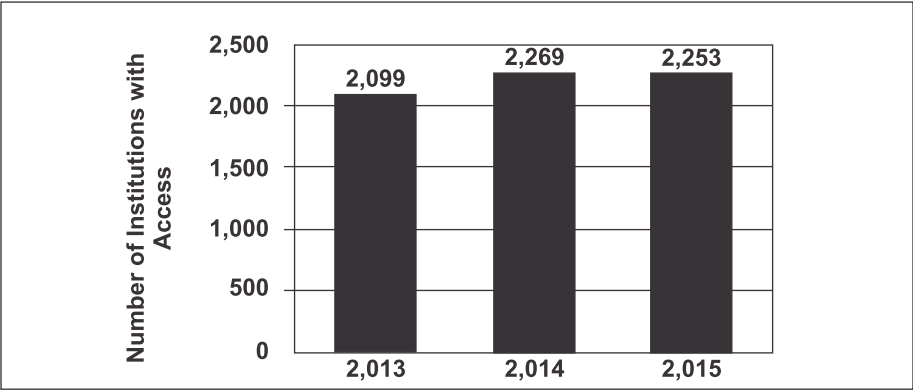
Journals

Strategic Analysis

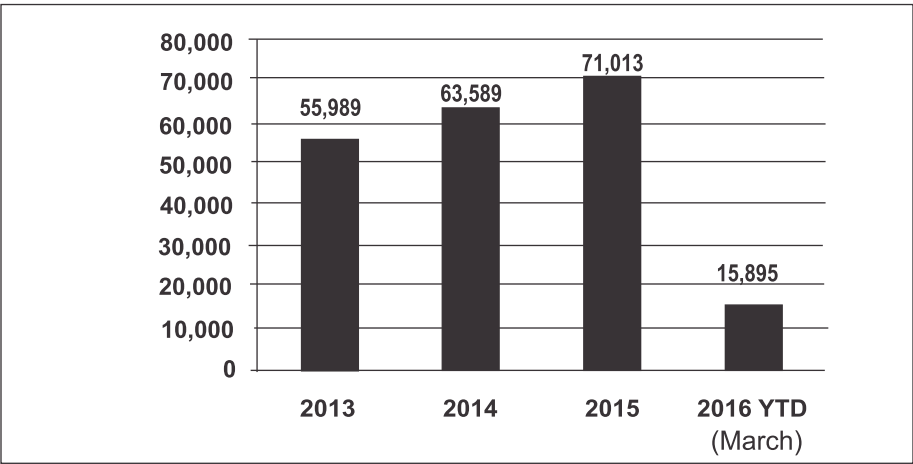
In 2015-16, *Strategic Analysis* continued its journey as the country's foremost academic journal on strategic studies, area studies and International Relations. The journal attracted some of the best known international academics, and analysts into its fold from across the subject spectrum. The journal's contributions are now read, refereed and contributed to, internationally, a trend that began most definitively in 2012-13. This trend is being carried forward in the period under review. This has given strength to the journal as a standalone among its peers in the market. The publishing and marketing collaboration with Routledge is continuing full steam ahead, with increasingly positive feedback is being received from international publishing circles.

The issues and themes that have been covered and continue to occupy the attention of scholars, include: India's push towards Strategic Autonomy post-NAM through BRICS, the changing balance of power in the South China Sea and ASEAN's role in the region, Global Governance perspectives in trade and climate change, China's role in India-Nepal relations, maritime security in the Indian Ocean Region, the revision of the India-Nepal Treaty of 1950 and the challenges thereof, IDSA's role in shaping strategic thinking over 50 years, the Anthropocene and climate change, China's Nepal policy, the significance of the Arctic Council in the governance of environmental issues, and India's decisive role in the Bangladesh War of 1971, among others.

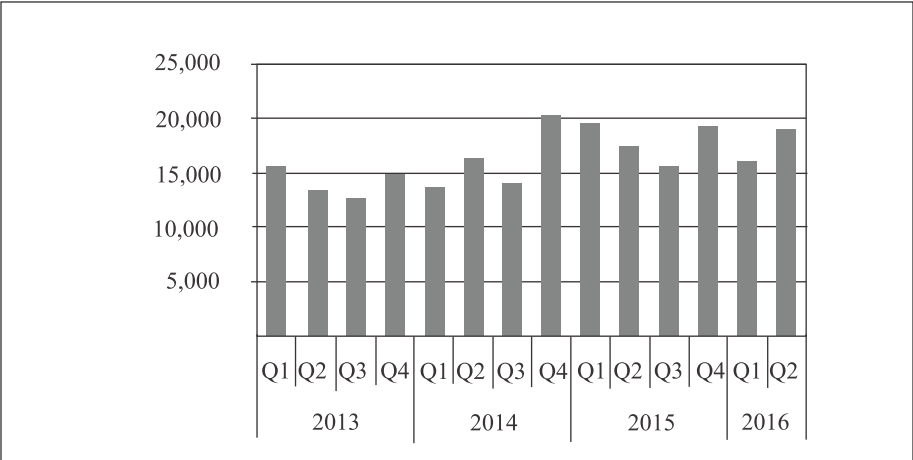
Circulation, 2013-2015



Full Text Downloads by Year, 2013-16 YTD



Full Text Downloads by quarter, 2013-16 YTD



Top 10 Countries by Download, Apr 2015–Mar 2016

Country	
India	14,527
United States	9,129
Australia	8,353
United Kingdom	8,174
Canada	3,246
Pakistan	3,052
China	2,291
Netherlands	1,658
Germany	1,195
Turkey	1,123

Top 10 Institutions by Download, Apr 2015–Mar 2016

Jawaharlal Nehru University	3,834
Canadian Research Knowledge Network (CRNK) ¹	2,949
International Network for the Availability of Scientific Publications (INASP)	2,943
IBH Journals Services ²	2,878
Programme for Enhancement of Research Information (PERI, division of INASP)	2,802
Institute for Defence Studies & Analysis	2,030
Naval Science & Technological Laboratory (India)	1,648
SURF diensten bv ³	1,658
King's College London	1,487
Monash University Library	1,399

Top 10 Articles by Download, Apr 2015–Mar 2016

Vol (iss)	Author	Title	No.
38 (4)	Roland Heickerö	Cyber Terrorism Electronic Jihad	1547
39 (4)	Rajeev Ranjan Chaturvedy	South China Sea India's Maritime Gateway to the Pacific*	1490
39 (3)	Sandhya Jain	Saudi Arabia King SalmanFaces the 21st Century*	958
39 (5)	Francis C. Domingo	The Problem of Expertise in Strategic Studies	938
39 (6)	Christopher Budd; Dalbir Ahlawat	Reconsidering the Parcel Islands Dispute: An International Law Perspective	916
34 (1)	Amit Sharma	Cyber Wars A Paradigm Shift from Means to Ends	934
34 (1)	Aslam Khan	Boko Haram: The Multifaceted Story of Terror and Cultism	814
39 (3)	Avinash Godbole	China's Asia Strategy under President Xi Jinping	644
37 (1)	Mohammed Nuruzzaman	Human Security and the Arab Spring	491
39 (1)	Munmun Majumdar	The ASEAN Way of Conflict Management in the South China Sea	478

*Article free to access

Journal of Defence Studies

The *Journal of Defence Studies (JDS)* is a peer-reviewed research journal with a special focus on the core issues of defence, and national security and strategy. Launched as an annual publication in 2007, *JDS* is now published as a quarterly. The journal seeks to encourage further research on the core issues of defence and provides the latest perspectives on defence-related issues. It serves as a platform for sharing research findings and opinions of scholars working on defence-related issues, both within the IDSA and outside. It contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically; some important themes that have recently been covered in such issues include the 1962 India-China War, Ethics and Morals in the Armed Forces, and the 1965 India-Pakistan War:

Four general issues of *JDS* were published during the year in review. The **April-June 2015 issue (Vol. 9, No. 2)** included articles focusing on leadership attributes for counterinsurgency operations, strategic importance of the Bay of Bengal, the 1971 *USS Enterprise* incident, benchmarks for naval ship building, China's biological warfare programme, and India's Special Forces. It also featured an assessment of the Parliamentary Defence Standing Committee (16th Lok Sabha), along with book reviews.

The **July-September 2015 issue (Vol. 9, No. 3)** was a commemorative issue on the occasion of the 50th year of the 1965 India-Pakistan War. This special issue provided a broad overview of the war by covering a range of actions and events spanning the diplomatic, tactical and strategic space, with the additional scope of relating them to the present conditions prevalent with Pakistan. The articles were specially commissioned for the issue and apart from historical context and analysis of particular aspects of the war itself, also included a memoir from a participant in the war.

The **October-December 2015 (Vol. 9, No. 4)** issue featured articles on organisational change in the Indian Army, professional military education (PME), a historical perspective on the Indian Corps in France in 1914-15, India's defence offset policy, and the coming together of the UNLFWSEA in the Northeast and its implications. It also included a perceptive piece on India's maritime strategy, and a number of book reviews.

The **January-March 2016 (Vol. 10, No. 1)** issue contained articles on game theory, competition and cooperation, China's emergence as a cyber power; and synergising maritime capacities in the Indian Ocean region. It also carried a timely perspective on 'Make in India' as well as book reviews.

JDS has maintained its contributor base and readership in the past year, and has continued to add to its reviewer and contributor base. It is being read and cited by members of the defence and strategic and related academic communities worldwide and within India. Its availability online and free download facility has facilitated this in considerable measure. *JDS*

continues its publishing tie-up with Bloomsbury India Ltd., and in January 2016, renewed its publishing contract with Bloomsbury for a further three years (2016-2018) on favourable terms.

JDS' Facebook page now has close to 4,000 'likes' and rising, which means that our posts are reaching more and more people, and this is generating more interest in the publication. The journal's Twitter handle is @JDS_IDSA and links to every new issue and the articles therein are posted there.

The complete list of articles published in *JDS* during the year is available on the IDSA website as back issues. These can be accessed at: <http://www.idsa.in/journalofdefencestudies.html>.

CBW Magazine

Two issues of the Magazine were published during the year.

Books, Monographs, Task Force Reports, Occasional Papers, Policy Briefs and Issue Briefs

Eleven Books, five Monographs, one Task Force Report, two Occasional Papers, three Policy Briefs, twenty Issue Briefs and three Special Features were authored/edited by IDSA scholars during the year, as follows:-

Books

- 1) *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), Pentagon Press.
- 2) *Non-Traditional Security Challenges in Asia: Approaches and Responses*, Shebonti Ray Dadwal and Uttam Kumar Sinha (eds), Routledge.
- 3) *Delhi Dialogue VII: ASEAN-India – Shaping the Post –2015 Agenda*, Rumel Dahiya and Udai Bhanu Singh, (eds), Pentagon Press.
- 4) *Air Power and National Security: Indian Air – Force Evolution, Growth and Future*, Ramesh Phadke, (external scholar) Pentagon Press.
- 5) *Indigenous Historical Knowledge: Kautilya and His Vocabulary (Volume I)*, P.K. Gautam, Saurabh Mishra and Arvind Gupta (eds), Pentagon Press.
- 6) *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami (ed), Pentagon Press.
- 7) *Indigenous Historical Knowledge: Kautilya and His Vocabulary (Volume II)*, P.K. Gautam, Saurabh Mishra and Arvind Gupta (eds), Pentagon Press.
- 8) *The Role of Media in Promoting Regional Understanding in South Asia*, Priyanka Singh (ed), Pentagon Press.

- 9) *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), Pentagon Press.
- 10) *Geopolitical Shifts in West Asia: Trends and Implications*, Prasanta Kumar Pradhan (ed), Pentagon Press.
- 11) *Role of Technology in International Affairs*, Amitav Mallik, (external scholar), Pentagon Press.

Monographs

- 1) *Defence Offsets: International Best Practices and Lessons for India*, Laxman K. Behera, June 2015.
- 2) *Nanotechnology: The Emerging Field for Future Military Applications*, Sanjiv Tomar, October 2015.
- 3) *Kautilya's Arthashastra: Contemporary Issues and Comparison*, P. K. Gautam, October 2015.
- 4) *The US Factor in Sino-Indian Relations: India's Fine Balancing*, R.N. Das, (external scholar) October 2015.
- 5) *Changing Contexts of Chinese Military Strategy and Doctrine*, Prashant Kumar Singh, March, 2016.

IDSA Task Force Report

1. *China Yearbook 2014*

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the strategic community in India in this regard. The News Digests published by the Institute are as follows:

1. *Strategic Digest*
2. *The Week in Review*
3. *PoK News Digest*
4. *Pakistan News Digest*
5. *Africa Trends*
6. *Southeast Asia News Review*
7. *Indian Ocean Watch*
8. *East Asia Monitor*
9. *South Asia Trends*

Occasional Papers

1. *Defence Research and Development: International Approaches for Analysing the Indian Programme*, Ranjit Ghosh, August 2015.
2. *Indian Army's Approach to Counter Insurgency Operations: A Perspective on Human Rights*, Vivek Chadha, February, 2016.

Policy Briefs

1. *A Tale of Two Disputes: China's Irrationality and India's Stakes*, Rumel Dahiya, Jagannath P. Panda, June 2015.
2. *The Need for Haste on Pakistan-occupied Kashmir: China-Pakistan Economic Corridor Needs a Counter Strategy*, P. Stobdan, October 2015.
3. *Lone Wolf Attacks: An Assessment in the Indian Context*, Vivek Chadha, December 2015.

Issue Briefs

1. *Iran-P5+1 Lausanne Framework: Issues and Challenges*, S. Samuel C. Rajiv and G. Balachandran, April 2015.
2. *Afghanistan and the Region*, P. Stobdan, April 2015.
3. *US-Japan Security Alliance: Standing the Test of Time*, Titli Basu, May 2015.
4. *The Rohingyas: Security Implications for ASEAN and Beyond*, Sampa Kundu, May 2015.
5. *Operation Decisive Storm and Changing Geopolitics in the Gulf*, Prasanta Kumar Pradhan, May 2015.
6. *Narendra Modi and Xi Jinping: Different yet Same?*, Avinash Godbole, May 2015.
7. *India's Renewed Interest in Chabahar: Need to Stay the Course*, Ashok K. Behuria, M. Mahtab Alam Rizvi, May 2015.
8. *Crisis in Yemen: Imperatives for Region and Beyond*, Meena Singh Roy, M. Mahtab Alam Rizvi, May 2015.
9. *The Rajapakse 'Coup' and Upcoming Parliamentary Election in Sri Lanka*, Smruti S. Pattanaik, July 2015.
10. *The Modi Factor in Central Asia*, P. Stobdan, July 2015.
11. *The Abe Statement: Reading the Politics behind the 70th Anniversary of WW II*, Titli Basu, August 2015.
12. *International North-South Transport Corridor: Re-energising India's Gateway to Eurasia*, Meena Singh Roy, August 2015.
13. *JCPOA and the IAEA: Challenges Ahead*, S. Samuel C. Rajiv, August 2015.
14. *Russia's New Game Plan*, P. Stobdan, September 2015.

15. *'Make in India' in Defence Sector: An Overview of the Dhirendra Singh Committee Report*, Laxman K. Behera, September 2015.
16. *Parliamentary Elections (2015) in Sri Lanka: Explaining UNP's Success and the Challenges Ahead*, Gulbin Sultana, Ashok K. Behuria, September 2015.
17. *What to Expect from Modi's Moscow Visit*, P. Stobdan, December 2015.
18. *Asia's Buddhist Connectivity and India's Role*, P. Stobdan, February 2016.
19. *Rocket Launchers for Small Satellites*, Ajey Lele, February 2016.
20. *All About Pay and Perks: India's Defence Budget 2016-17*, Laxman K. Behera, March 2016.

Special Feature

1. *The Context of the Cease-Fire Decision in the 1965 India-Pakistan War*, S. Kalyanaraman, September 2015.
2. *Nature, Quantum and Components of Defence Expenditure and Defence Pensions*, IDSA Team, November 2015.
3. *North Korea: An Advance Frontier of India's "Act East"?* Prashant Kumar Singh, December 2015.

Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 10 articles were published by IDSA Scholars in Peer-Reviewed/Refereed IDSA publications. The list is included in Appendix – B.

Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of five commentaries were published by IDSA scholars in Peer-Reviewed/Refereed IDSA publications. The list is included in Appendix – C.

Book Reviews/Review Essays Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 14 Book Reviews and Review Essays were published by IDSA scholars in Peer-Reviewed Refereed IDSA publications. The list is included in Appendix – D.

Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports

A total of 57 Articles and Chapters were published by IDSA Scholars in IDSA's Books /Reports. The list is included in Appendix – E.

Weekly Fellow Seminars by IDSA Scholars

A total of 11 Fellow Seminars were held during the financial year. The list is included in Appendix-F.

Publications by IDSA Scholars in: (A) Newspapers and Magazines: (B) Commentaries on IDSA Website

69 Articles were published by IDSA scholars in various newspapers and magazines and 82 Web Commentaries were published on the IDSA Website during the year.

Name of the Scholar	Number of Articles Published in Various Newspapers and Magazines	Commentaries on IDSA Website
Basu, Titli		1
Behuria, Ashok K	2	
Behera, Laxman K		1
Beri, Ruchita	1	1
Bishoyi, Saroj	3	
Chadha, Vivek	4	
Chandra, Vishal	2	1
Dadwal, Shebonti Ray		3
Gautam, P.K.		4
Godbole, Avinash	2	1
Goswami, Namrata	11	2
Khadkiwala, Nachiket		1
Kumar, A Vinod	3	2
Kumar, Anand	5	2
Kumar, Sumita		2
Kundu, Sampa		1
Lele, Ajey		12
Nayak, Nihar	2	5
Nayan, Rajiv	3	2
Panda, Jagannath P.	3	
Pandalai, Shruti	5	
Pattanaik, Smruti S.	8	5
Prathibha, M.S.		1
Pradhan, Prashant Kumar		2
Rajiv, S. Samuel C.		1
Ramana, P.V.		2

Rizvi, M. Mahtab Alam	2	
Roy, Rajorshi		3
Sabarwal, Aman		1
Samuel, Cherian		1
Singh, Abihijit	3	11
Singh, Gunjan		2
Singh, Priyanka		4
Sinha, Uttam Kumar	1	
Sofat, Pradeep		1
Stobdan, P.	9	7
Total	69	82

Annexure VI

IDSA LIBRARY

The IDSA Library continues to be the primary source of information with a rich collection of 58783 books and a number of CD-ROM databases. During 2015-16, 366 new books were added to the library collection. 264 current journals were received in print and electronic/online versions.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library holdings database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve as well as indent books from their desks.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the government. 1745 information service requests were attended to during the year.

The list of New Arrivals is being made available on IDSA's website and also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EIU Country Report (38)
4. Global Newswire (BBC)
5. Intelligence Online
6. Jane's Defence News Module Online, Jane's Security News Module Online
7. JSTOR
8. Moscow Defence Brief
9. Oil Gas and Energy Law Intelligence
10. Time of Central Asia
11. Nucleonics Week
12. Petroleum Intelligence Weekly

In addition to maintaining the above resources, the library provides the following services to the members:

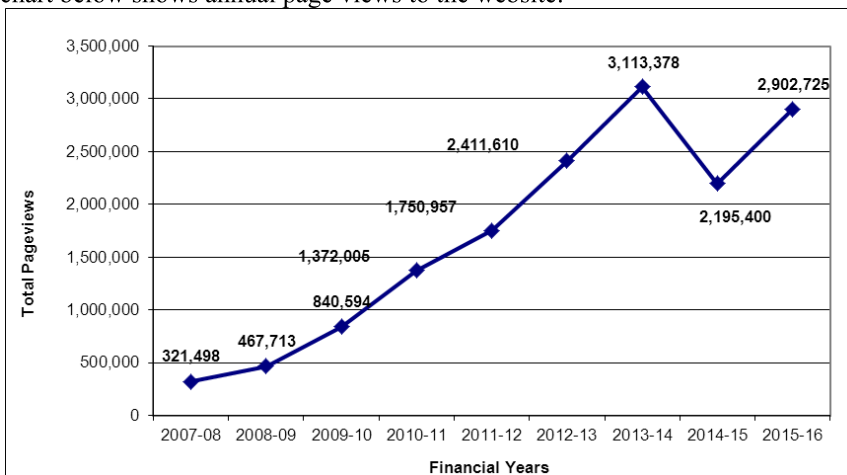
1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)

Annexure VII**Website**

The Institute's website – www.idsa.in – plays a vital role in accomplishing the Institute's mission of dissemination of knowledge on defence and security-related issues. All IDSA publications are posted on the Institute's website with "Open Access" to most of the publications. The website has proved to be a useful resource for international relations and security studies scholars and analysts.

In the financial year 2015-16, the IDSA website registered 1,59,672 downloads for Books, 1,14,488 downloads for Monographs and 66,606 downloads for Occasional Papers.

The chart below shows annual page views to the website:



Updates on IDSA Website

	2011-12	2012-13	2013-14	2014-15	2015-16
Books	4	14	11	12	11
IDSA Commentaries	280	252	188	179	168
Policy Briefs	5	4	8	8	8
Issue Briefs	57	43	35	18	26
Monographs	2	7	21	9	8
Occasional Papers	4	7	2	5	6
Special Features	0	0	0	0	4
Backgrounder	3	3	1	1	2
NEWS DIGESTS					
The Week in Review	46	39	29	23	45
PoK News Digest	12	12	10	9	13
South Asia Trends	5	0	0	10	9
Africa Trends	1	3	4	3	4
Insight Southeast Asia	1	9	4	7	4
Indian Ocean Watch		3	8	6	8
Pakistan News Digest			8	11	12
East Asia Monitor			1	5	4

- The section Ask an Expert was started on June 10, 2010. Till March 31, 2016, more than **701** questions have been answered. In the financial year 2015-16, **59** questions were answered.
- IDSA on Facebook: As on April 4, 2016, IDSA has **15,476 followers** whereas on April 16, 2015 it had 12,502 followers.
- IDSA on Twitter: As on April 4, 2016, IDSA has **14,139 followers** whereas last year on April 16, 2015, it had 10,448 followers.
- IDSA on YouTube: Videos of selected lectures at IDSA are posted on the IDSA channel on YouTube. In the financial year 2015-16, the channel received **75,825 views**.
- Live Webcast was organized for the annual international seminar – the 18th Asian Security Conference, (February 9-11, 2016). The webcast received 1,068 Pageviews from 74 cities in 16 countries/territories.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

The GIS Lab maintains a Geo-Spatial Database, wherein information and customized maps related to natural, political, economic, social and cultural aspects, are stored and regularly updated for countries around the world especially South Asia. Geographical data/information at different administrative levels for each country-international boundary, state boundary, district boundary and ward boundary, transport and communication networks, and other socio-economic information, is being downloaded and collected from the internet periodically. This year, more than 515 topographic maps related to the Indian region have been collected and stored in the GIS database for reference purposes. Around 1595 customized maps have been prepared till now, whereas 128 maps were prepared in the period April 01, 2015 to March 31, 2016. These maps are being regularly used by the scholars for their reference or for publication purposes. This year, the lab also began imparting basic GIS training to interested scholars and interns, focusing on the basic concepts of GIS and how to interpret as well as represent geo-spatial data.

Annexure VIII

TRAINING/ORIENTATION PROGRAMMES

IDSA continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following five Training Programmes were conducted during the year:

S. No.	Date	Event
1	May 15, 2015	Higher Defence Orientation Course
2	July 20-24, 2015	A Defence and Security Module Level – II for DIG of BSF
3	September 7-18, 2015	Defence and Security Module Level-I for Senior BSF Commandants
4	February 29- March 11, 2016	Air Force Training programme
5	March 29-31, 2016	Defence and Security Module for Naval Intelligence Specialisation Course

Annexure IX

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the **Visiting Fellowship Programme** has been successful in attracting some of the best talents from across the world including some eminent scholars. The programme during the year, hosted **08 Visiting Fellows** from across the world. In some instances, the Visiting Fellows also helped in capacity building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute's visibility around the world, add value to work in the coming years, besides acting as its brand ambassadors in their home institutions.

LIST OF VISITING FELLOWS (April 01, 2015- March 31, 2016)

S. No.	Name	Period		University/ Institute	Nationality	Centre
		From	To			
1	Dr. Michael Liebig	28.03.2016	04.05.2016	Heidelberg University	Dutch	Kautilya Project
2	Dr Aseema Sinha	13.01.2016	30.03.2016	Claremont McKenna College	USA	North America
3	Mr. Raj Verma	04.01.2016	14.03.2016	London School of Economics	Indian	ALCUN Centre
4	Ms. Medha	17.11.2015	26.02.2016	German Institute of Global and Area	Indian	West Asia

S. No.	Name	Period		University/ Institute	Nationality	Centre
		From	To			
				Studies (GIGA), Hamburg, Germany		
5	Mr Marek Wincenty Rutkowski	14.09.2015	16.10.2015	National University of Singapore	Polish	Military Affairs
6	Dr Ayesha Ray	25.06.2015	15.12.2015	King's College	Indian	Military Affairs
7	Dr Bilveer Singh	22.06.2015	03.07.2015	National University of Singapore	Singaporean	Southeast Asia and Oceania
8	Dr Ji Yeon-Jung	01.06.2015	05.09.2015	Hankuk University of Foreign Studies (HUFS), Seoul, South Korea	Korean	IDSA-NPIHP Nuclear History Programme

The IDSA Internship Programme launched three years ago has been successful in attracting young talent to IDSA. This programme attracted over 11 Interns from multi-disciplinary backgrounds from both Indian and foreign universities during this financial year. These Interns have made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS
(April 01, 2015- March 31, 2016)

S. No.	Name	Period		University/ Institute	Centre
		From	To		
1.	Ms Urvashi Rathore	29.03.2016	28.09.2016	Mody University, Lakshmangarh, Rajasthan	Military Affairs
2.	Mr Abhishek Pratap Singh	21.01.2016	26.02.2016	Jawaharlal Nehru University, New Delhi	East Asia
3.	Ms Archana R	26.11.2015	25.09.2016	Jawaharlal Nehru University, New Delhi	Nuclear and Arms Control
4.	Mr Tushar Shrivastav	02.11.2015	31.10.2016	National Institute of Technology, Srinagar	Strategic Technologies

S. No.	Name	Period		University/ Institute	Centre
		From	To		
5.	First Lieutenant Lebeau Edouard	20.10.2015	04.12.2015	Ecole Spéciale Militaire de Saint-Cyr, French Army Military Academy	Strategic Technologies
6.	Mr Niranjan Chandrashekhar Oak	19.10.2015	18.10.2016	University of Mumbai	Southeast Asia and Oceania
7.	Ms Sofia D'Souza	01.09.2015	31.10.2015	V.M. Salgaocar College of Law, Goa	Military Affairs
8.	Ms Manpreet Sohanpal	26.08.2015	25.08.2016	Jawaharlal Nehru University, New Delhi	West Asia
9.	Ms Mangaleibi Sarungbam	17.08.2015	15.02.2016	University for Peace, (UPEACE), Costa Rica	ALCUN
10	Mr Kollabathini Siddhardha	01.06.2015	31.08.2015	Pondicherry University	Strategic Technologies
11	Mr Kamal Madishetty	01.06.2015	31.07.2015	Jindal School of International Affairs, Sonipat	South Asia

Through these programmes, the Institute hope to contribute towards building a vibrant strategic community in the coming years.

Annexure X

LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2015-2016)

As on March 31, 2016, IDSA has signed a total of 51 MoUs with various think tanks around the world. The following four MoUs were signed in the year 2015-2016:-

S. No.	Name of the Institution	Country
1	The Geneva Centre for Security Policy	Geneva
2	Emirates Policy Centre	Abu Dhabi
3	National University of Singapore	Singapore
4	Pathfinder Foundation	Sri Lanka

Annexure XI**K Subrahmanyam Award**

Based on a corpus of Rupees six lakhs donated by Mrs Swadesh Rana (former IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of rupees one lakh.

List of K Subrahmanyam Awardees

S. No	Name of the Scholar	Year
1	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
2	Dr Ashok K. Behuria, Research Fellow, IDSA	2008
3	Dr Harsh V Pant, Defence Studies Department, King's College London	2009
4	Dr Srikanth Kondapalli, Professor, JNU	2010
5	Prof Srinath Raghavan. Senior Fellow Centre for Policy Research	2011
5	Prof Kanti Bajpai, National University of Singapore	2012
6	Wg Cdr Ajey Lele Research Fellow IDSA	2013
7	Dr Manpreet Sethi, ICSSR Senior Fellow, Centre for Air Power Studies	2014

The President's Award

The IDSA President's Award was introduced by IDSA in 2009. This Award is conferred on IDSA scholars for publication of research articles in peer reviewed/refereed international journals. The scheme was revised in the year 2012-13 and the Award is now conferred to an IDSA scholar whose article is published in IDSA publications as well as externally evaluated, and is judged the best. The Award carries a prize of Rs.50,000/-.

List of President's Award Winners

S.No	Name of the Scholar	Year
1	Dr Namrata Goswami Dr Shanthie Mariet D'Souza	2009
2	Col (Retd). P.K. Gautam Dr Anand Kumar Dr Namrata Goswami	2010
3	Brig Harinder Singh Wg Cdr Ajey Lele Dr Anit Mukherjee Dr Laxman K. Behera Shri Joe Thomas Karackattu Dr Sarita Azad	2011
4	Dr Laxman K. Behera	2012
5	Mr S. Samuel C. Rajiv	2013
6	Mr S. Samuel C. Rajiv	2014
7	Ms Shruti Pandalai	2015

Annexure XII**Y.B. Chavan Memorial Lecture**

S.No.	Date	Speaker	Topic
1	November 22, 2010	Prof Sunil Khilnani	The Great Power Game: India in the New World
2	November 30, 2011	Prof Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?
3	November 26, 2012	Amb Kanwal Sibal	India's Foreign Policy: Future Challenges
4	November 26, 2013	Adm (Retd) Arun Prakash	Maritime Security of India: Future Challenges
5	December 3, 2014	Dr Madhav Godbole	Securing India's Borders: The Way Ahead
6	December 7, 2015	Shri A.K. Gupta, Secretary (Defence Production), Ministry of Defence	Make in India: The Way Ahead for Indigenous Defence Production in India

Appendix- A

STAFF IN POSITION (AS ON MARCH 31st , 2016)

S. No	Name of the Post	In Position	Remarks
1.	Director General	1	
2.	Deputy Director General	1	
3.	Assistant Director	1	
4.	Senior Fellow	2	(Including 01 Serving Officer)
5.	Distinguished Fellow	4	(Including Prof S.D. Muni Honorary Distinguished Fellow)
6.	Consultant/Consulting Fellows/Senior Advisor (Works)	3+1	(Including Shri K.N. Rai, Senior Advisor, (Honorary)
7.	Research Fellow	15	(Including 04 Serving Officers)
8.	Senior Research Associate	4	
9.	Associate Fellow	14	
10.	Research Analyst & OSD Outreach	1	
11.	Research Assistant	11	
12.	Librarian-cum-Information Officer	1	
13.	Estate Manager	1	
14.	Accounts Officer	1	
15.	Section Officer	1	
16.	Stenographer (Gd-B)/PS	-	
17.	Manager Outreach & Communications	1	
18.	Associate Editor (SA)	1	
19.	Associate Editor (JDS)	1	
20.	Junior Accounts Officer	1	
21.	Assistant (Accounts)	1	
22.	Junior Assistant (Accounts)	1	
23.	Special Assistant	2	
24.	Assistant Estate Manager	1	
25.	Care Taker	-	
26.	Assistant Care Taker	1	
27.	Human Resource Executive	1	
28.	Senior Library Assistant	5	
29.	Assistant Section Officer	1	

30.	Admin Assistant	1	
31.	Web Master	1	
32.	Technical Officer (GIS)	1	
33.	Technical Assistant(GIS)	1	
34.	Assistant (Confidential Assistant)	1	
35.	Programme & Media Relations Executive (PMRE)	1	
36.	DTP Assistant	1	
37.	Junior DTP Assistant	1	
38.	Network Executive	1	
39.	Receptionist	1	
40.	Senior Secretariat Assistant	1	
41.	Junior Secretariat Assistant	4	
42.	Senior Library Attendant/Record Sorter	-	
43.	Library Assistant	-	
44.	Library Executive	1	
45.	Library Support Staff	-	
46.	Project Helper	6	
47.	Group – D	1	
48.	Staff Car Driver	2	
49.	Housekeeping Assistant	1	
50.	Multi-Tasking Staff (MTS)	1	
	TOTAL	106	

Appendix- B**ARTICLES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS****STRATEGIC ANALYSIS**

1. Prashant Kumar Singh, “Can Taiwan Talk ‘Political’ with the Mainland?” Volume 39, Issue 3, May-June 2015.
2. Reshmi Kazi, “Nuclear Security in Asia” Volume 39, Issue 4, July-August 2015.
3. Arpita Anant, “Global Governance and the Need for ‘Pragmatic Activism’ in India’s Multilateralism” Volume 39, Issue 5, September-October 2015.
4. P. Stobdan, “India and Central Asia: Untying the Energy Knot” Volume 40, Issue 1, January-February 2016.
5. Nihar R. Nayak, “Landlocked and Transit Developing Countries: Nepal’s Transit Route Negotiations with India”, Volume 40, Issue 2, March-April 2016.

JOURNAL OF DEFENCE STUDIES

1. Amit Kumar, “India’s Special Forces: An Appraisal”, Volume 9, Number 2, April-June 2015.
2. Shruti Pandalai, “Recounting 1965: War, Diplomacy and Great Games in the Subcontinent”, Volume 9, Number 3, July-September 2015.
3. Vivek Chadha, “An Assessment of Organisational Change in the Indian Army”, Volume 9, Issue 4, October-December 2015.
4. Laxman Kumar Behera, “Indian Defence Offset Policy: An Impact Analysis”, Volume 9, Issue 4, October-December 2015.

Perspective

1. Abhijit Singh, “An Indian Maritime Strategy for an Era of Geopolitical Uncertainty”, Volume 9, Issue 4, October-December 2015.

Appendix-C

COMMENTARIES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Jagannath P. Panda, “Future of India-China Boundary: Leadership Holds the Key?” Volume 39, Issue 3, May-June 2015.
2. Abhijit Singh, “China’s Maritime Bases’ in the IOR: A Chronicle of Dominance Forebold”, Volume 39, Issue 3, May-June 2015.
3. Avinash Godbole, “China’s Asia Strategy under President Xi Jinping” Volume 39, Issue 3, May-June 2015.
4. M.S. Prathibha, “The Promise of China’s Cooperative Behaviour towards India” Volume 39, Issue 6, November-December 2015.
5. Udai Bhanu Singh, “Significance of the November 2015 Myanmar Elections”, Volume 40, Issue 2, March-April 2016.

Appendix- D

**BOOK REVIEWS/REVIEW ESSAYS PUBLISHED BY IDSA SCHOLARS IN
PEER-REVIEWED/REFEREED IDSA PUBLICATIONS**

STRATEGIC ANALYSIS

Book Review

1. Pranamita Baruah, Rajat Kathuria and Sanjana Joshi (eds), *Forty Years of India-Korea Relations and Looking Ahead*, Academic Foundation, New Delhi, 2014, Volume 39, Issue 3, May-June 2015.
2. Reshmi Kazi, Alan J. Kuperman, *Nuclear Terrorism and Global Nuclear Security: The Challenges of Phasing out Highly Enriched Uranium*, Routledge, Abingdon, Oxon, 2013, Volume 39, Issue 3, May-June 2015.
3. Pranamita Baruah, *Japan in Peril? Nine Crisis Scenarios* by Rebuild Japan Initiative Foundation, Volume 39, Issue 5, September-October 2015.
4. Sampa Kundu, *Asia's Cauldron: The South China Sea and the End of a Stable Pacific* by Robert D Kaplan Volume 39, Issue 5, September-October 2015.
5. Reshmi Kazi, *Nuclear Strategy in Modern Era: Regional Powers and International Conflict* by Vipin Narang, Volume 39, Issue 5, September-October 2015.
6. Udai Bhanu Singh, *India-Myanmar Relations: Changing Contours* by Rajiv Bhatia, Volume 40, Issue 1, January-February 2016.
7. Gunjan Singh, *Routledge Handbook of Chinese Media* by Gary D Rawnsley and Ming-yeh T Rawnsley, Volume 40, Issue 2, March-April 2016.

Review Essay

1. Priyanka Singh, Army: "The Be-All or End-All of Pakistan Politics?" Volume 39, Issue 3, May-June 2015.
2. Udai Bhanu Singh, "Role of Historical Legacy in India's Relations with Territories to its East" Volume 39, Issue 4, July-August 2015.

JOURNAL OF DEFENCE STUDIES

Book Review

1. Vivek Chadha, *India's Doctrine Puzzle: Limiting War in South Asia*, by Ali Ahmed Volume 9, Issue 2, April-June 2015.
2. Prashant Kumar Singh, *Asymmetrical Threat Perceptions in India-China Relations*, by Tien-sze Fang" Volume 9, Issue 4, October-December 2015.
3. Sampa Kundu, *The South China Sea: The Struggle for Power in Asia* by Bill Hayton Volume 10, Issue 1, January-March 2016.

Review Essay

1. S. Kalyanaraman, "India and Pakistan: An Eternal Conflict", Volume 9, Issue 3, July-September 2015.
2. Saroj Bishoyi, "Geostrategic Imperative of the Indo-Pacific Region: Emerging Trends and Regional Responses", Volume 10, Issue 1, January-March 2016.

Appendix- E

ARTICLES AND CHAPTERS PUBLISHED BY IDSA SCHOLARS IN IDSA'S BOOKS/REPORTS

1. Avinash Godbole, "2014: The Year of Questions in China's Domestic Politics" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
2. Gunjan Singh, "Chinese Society in 2014: The Forces of Transformation" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
3. Shruti Pandalai, "Return of the Iron Fist: Censorship and Control Stifle Chinese Media and the Internet" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
4. Naval Jagota, "The Developments in the Chinese Armed Forces in 2014" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
5. M.S. Prathibha, "A Partnership of Mutual Expediency: China-Russia Relations in 2014" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
6. Titli Basu, "China-Japan Relations: Moving Beyond the Impasse", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
7. Rup Narayan Das, "Sino-US Relations 2014: Decoding the New Model of Major Country Relations", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
8. Arpita Anant, "China and the United Nations", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
9. Pranamita Baruah, "Relations between China and the Korean Peninsula in 2014: Dilemma over Engagement and Estrangement" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
10. Sampa Kundu, "Maintaining the Status Quo: China in Southeast Asia" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
11. Rahul Mishra, "China-Australia Relations in 2014: An Assessment" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).

12. Prashant Kumar Singh, "China's Relations with Latin America and the Caribbean", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
13. Jagannath Panda, "India-China Relations: Pointing to a Transitional Course?" in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
14. Sumita Kumar, "China's Attitude towards Pakistan", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
15. Nihar Nayak, "China-Nepal Relations in 2014", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
16. Smruti S Pattanaik, "Bangladesh-China Relations in 2014", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
17. Gulbin Sultana, "China-Sri Lanka Relations in 2014", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
18. Anand Kumar, "Maldives-China Relations in 2014", in *China Yearbook 2014*, Prashant Kumar Singh (ed), IDSA/Magnum Books Pvt Ltd (August 2015).
19. Abhijit Singh, "Reinvigorating India's Maritime Relationship in South East Asia" in *Delhi Dialogue VII: ASEAN-India Shaping the Post-2015 Agenda*, Rumel Dahiya and Udai Bhanu Singh, (eds), IDSA/Pentagon Press, (August 2015).
20. S. Kalyanaraman, "Arthashastra, Diplomatic History and the Study of International Relations in India", in *Indigenous Historical Knowledge: Kautilya and His Vocabulary Volume I*, P.K. Gautam, Saurabh Mishra, Arvind Gupta (eds), IDSA/Pentagon Press, (August 2015).
21. P.K. Gautam, "Dharmavijay (Just War), Winning the Peace and War Without Spilling Blood" in *Indigenous Historical Knowledge: Kautilya and His Vocabulary Volume I*, P.K. Gautam, Saurabh Mishra, Arvind Gupta (eds), IDSA/Pentagon Press, (August 2015).
22. P.K. Gautam, "Traditional and Non-Traditional Issues: Conceptual Framework", in *Non-Traditional Security Challenges in Asia: Approaches and Responses*, Shebonti Ray Dadwal and Uttam Kumar Sinha, (eds), IDSA/Routledge (September 2015).
23. Uttam Kumar Sinha "Prospects and Challenges of Hydro Diplomacy: Examining South Asia" *Non-Traditional Security Challenges in Asia: Approaches and Responses*, Shebonti Ray Dadwal and Uttam Kumar Sinha, (eds), IDSA/Routledge (September 2015).
24. P Stobdan, "The Geo-strategic Context of the India-Russia Partnership", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).
25. Abhijit Singh, "The Indian Navy's Security Role in Littoral Asia", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).

26. Rajiv Nayan, "The Emerging Asian Nuclear Order and India", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).
27. Smruti S. Pattanaik and Ashok K. Behuria, "India's Regional Strategy: Balancing Geopolitics with Geo-economics in South Asia", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).
28. S. Samuel C. Rajiv, "Asian Security Contentions: Trends and Scenarios", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).
29. Shruti Pandalai, "Decoding India's Agenda: New Ideas and Emerging Trends in Asian Security", in *India's Approach to Asia: Strategy, Geopolitics and Responsibility*, Namrata Goswami, (ed), IDSA/Pentagon Press, (December 2015).
30. P.K. Gautam, "One Year of Arthashastra: Response, Pedagogy and Research", in *Indigenous Historical Knowledge: Kautilya and His Vocabulary Volume II*, P.K. Gautam, Saurabh Mishra, Arvind Gupta (eds), IDSA/Pentagon Press, (December 2015).
31. Smruti S. Pattanaik and Ashok K. Behuria, "Media-scape in South Asia and the Issue of Regional Cooperation", in *The Role of Media in Promoting Regional Understanding in South Asia*, Priyanka Singh (ed), IDSA/Pentagon Press (January 2016).
32. Shruti Pandalai, "Truth vs Hype: Media, Hyper-nationalism and Impact on Perceptions in India-South Asia Relations", in *The Role of Media in Promoting Regional Understanding in South Asia*, Priyanka Singh (ed), IDSA/Pentagon Press (January 2016).
33. Shruti Pandalai, "Armed with a Tweet: The Islamic State's Virtual Propaganda Wars, Its Appeal and Looming Threat to India", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
34. Reshmi Kazi, "Islamic State and the Threat of Chemical Weapons", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
35. Vivek Chadha, "Financing of Terrorism in Asia: Emerging Trends", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
36. Prashant Kumar Pradhan, "Islamic State and the Changing West Asian Geopolitics", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
37. M. Mahtab Alam Rizvi, "Iran and the Islamic State: Implications for India", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).

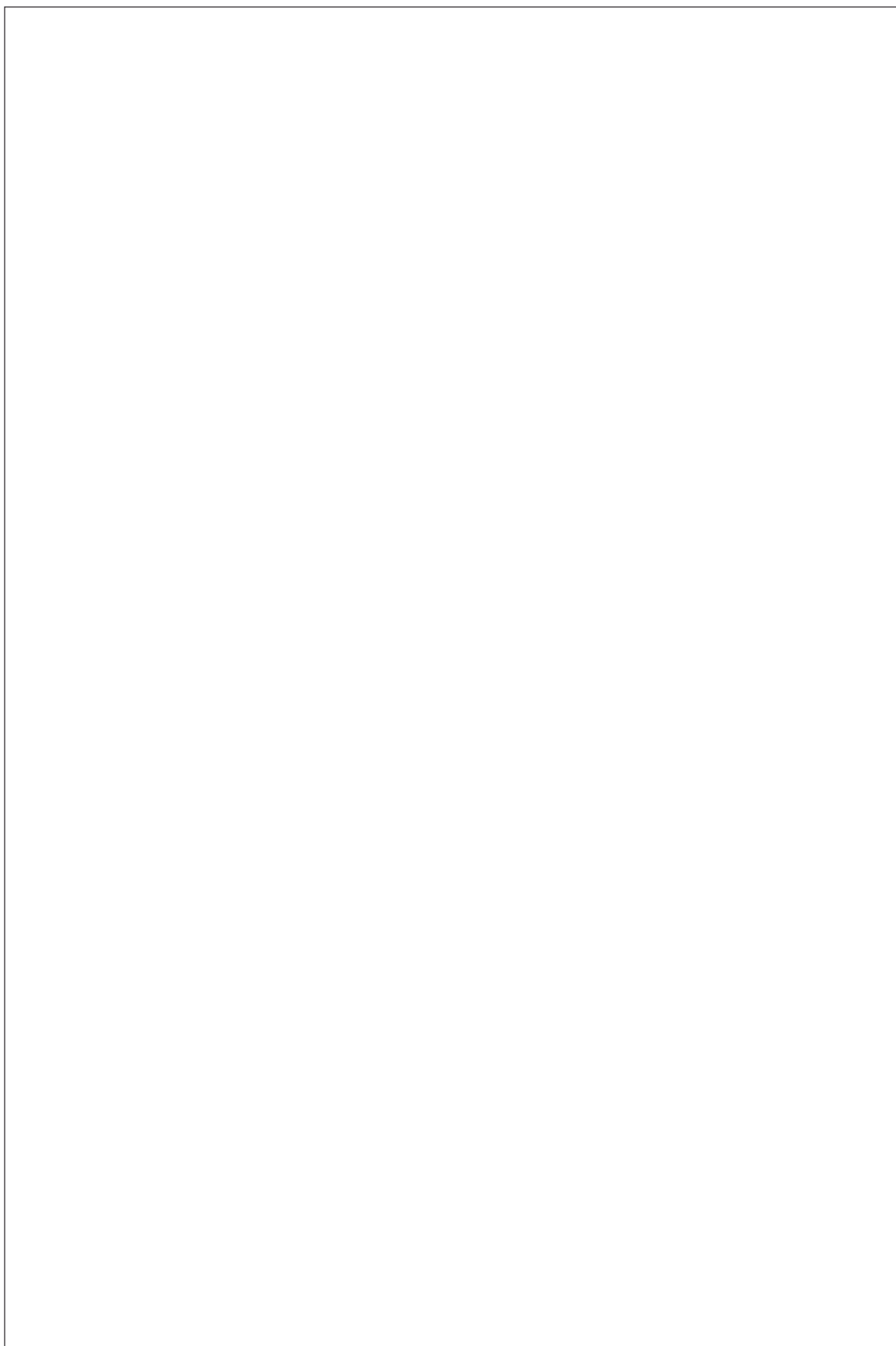
38. S. Samuel C. Rajiv, "Present Danger: Terrorism and the Israeli Experience", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
39. Meena Singh Roy and Rajorshi Roy, "Managing Threats and Challenges of Terrorism in the Eurasian Region", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
40. Ashok K. Behuria and Smruti S. Pattanaik, "Reaping Whirlwind: The Defiant Genies and their Masters in Pakistan", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
41. Priyanka Singh, "Radicalisation in Pakistan: Youth Bulge as a Factor", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
42. Smruti S. Pattanaik, "Growing Radicalism in Bangladesh: Assessing the Response of the State", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
43. Gulbin Sultana, "The Maldives' Approach to Islamic Radicalism, Terrorism and Terrorist Financing", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
44. Amit Kumar, "Islamist Terrorism in India: Is the State Prepared to Combat Terror?" in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
45. Saroj Bishoyi, "The Obama Administration's Approach to Terrorism in South and West Asia: Implications for India and India-US Relations", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
46. Avinash Godbole and Gunjan Singh, "Terrorism and Unrest in Xinjiang: Drivers, Policies and External Linkages" in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
47. Sampa Kundu, "Buddhist Versus Islamic Extremism: A Case Study of Myanmar" in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
48. Titli Basu, "The ISIS Conundrum in Southeast Asia: The Case of Indonesia", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).
49. Udai Bhanu Singh, "Terrorism in Malaysia", in *Asian Strategic Review 2016 – Terrorism: Emerging Trends*, S.D. Muni and Vivek Chadha (eds), IDSA/Pentagon Press (February 2016).

50. Ruchita Beri, "India-Africa Security Engagement", in *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), IDSA/Pentagon Press (February 2016).
51. Vivek Chadha, "Rise of Terrorism/Extremism in India: Lessons for Africa", in *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), IDSA/Pentagon Press (February 2016).
52. Abhijit Singh, "Enhancing India-Africa Maritime Security Cooperation", in *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), IDSA/Pentagon Press (February 2016).
53. Shebonti Ray Dadwal, "Energy Challenges Facing India and Africa: Building a Sustainable Partnership" in *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), IDSA/Pentagon Press (February 2016).
54. Rajiv Nayan, "Africa-India Uranium Commerce for Civil Nuclear Energy Cooperation", in *India and Africa: Common Security Challenges for the Next Decade*, Ruchita Beri (ed), IDSA/Pentagon Press (February 2016).
55. Rajeev Agarwal, "Gulf Security Architecture and the GCC: Time to Shed Past Baggage and Start", in *Geopolitical Shifts in West Asia: Trends and Implications*, Prasanta Kumar Pradhan (ed), IDSA/Pentagon Press (March 2016).
56. Shebonti Ray Dadwal, "West Asian Turmoil and the Future of the Regional Gas Sector: Implications for India", in *Geopolitical Shifts in West Asia: Trends and Implications*, Prasanta Kumar Pradhan (ed), IDSA/Pentagon Press (March 2016).
57. Prasanta Kumar Pradhan, "India's Relationship with West Asia: Facing the Challenges of Arab Spring", in *Geopolitical Shifts in West Asia: Trends and Implications*, Prasanta Kumar Pradhan (ed), IDSA/Pentagon Press (March 2016).

Appendix- F**WEEKLY FELLOW SEMINARS**

The following 11 Weekly Fellow Seminars were conducted by IDSA scholars during the year:

S. No.	Date	Name of the Scholar	Topic
1	April 17, 2015	Vijai Singh Rana	China's Military Reforms: People's Liberation Army's Adaptation to Joint Operations
2	April 17, 2015	Laxman K. Behera	Indian Defence Offset Policy: An Impact Analysis
3	May 8, 2015	Vivek Chadha	An Assessment of Organisational Change in the Indian Army
4	May 15, 2015	S. Samuel C. Rajiv	Iran Sanctions and India
5	May 22, 2015	Arpita Anant	India in Global Governance: Engaging the Counter-Terrorism Regime
6	May 22, 2015	Sanjiv Tomar	Evolutionary Nanotechnology Applications for Defence: Trends and Future Impacts
7	May 29, 2015	Reshmi Kazi	Strengthening Nuclear Security: Compliance to the Principal Legal Instruments of Nuclear Security
8	July 24, 2015	P. K. Gautam	Relationship and Chronology of Artha and Dharma
9	August 28, 2015	Udai Bhanu Singh	Integrating India's Northeast in its 'Act East' Policy
10	December 11, 2015	Ranjit Ghosh	Re-Modeling Indian Defence Industry Apparatus For Accelerating Indigenisation, Self-Sufficiency and Strategic Capability
11	March 18, 2016	A. H. Khan	Decoupling J&K from Pakistan: The Prudent Way Forward



Audit

and

Financial Statements



BANSAL SINHA & CO.
CHARTERED ACCOUNTANTS

18/19, OLD RAJINDER NAGAR,
NEW DELHI - 110 060
Phones : 25722270, 25853424, 41046530
E-mail : hsc@bansalsinha.com
Website : www.bansalsinha.com

INDEPENDENT AUDITORS' REPORT

To the Members

Institute for Defence Studies and Analyses,

Report on the Financial Statements

We have audited the accompanying Financial Statements of the **INSTITUTE FOR DEFENCE STUDIES AND ANALYSES, NEW DELHI** (‘the Institution’) which comprises the Balance Sheet as at 31 March 2016, Income and Expenditure Account and related Receipts and Payments Account for the year ended on that date and a summary of significant accounting policies & notes to accounts and other explanatory information.

Management's Responsibility for the Financial Statements

The Institution Management is responsible for the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Institution in accordance with the accounting principles generally accepted in India. This responsibility also includes the maintenance of adequate accounting records for safeguarding of the assets of the Institution and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. These Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal control relevant to the Institution's preparation of the financial statements that give true





BANSAL SINHA & CO.
CHARTERED ACCOUNTANTS

18/19, OLD RAJINDER NAGAR,
NEW DELHI - 110 060
Phones : 25722270, 25853424, 41046530
E-mail : bac@bansalsinha.com
Website : www.bansalsinha.com

and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Institute has in place an adequate internal financial controls system over financial reporting and operating effectiveness of such controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by institute management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. We wish to report as under:-

- i) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion proper books of account as required by law have been kept by the Institution so far as appears from our examination of those books;
- iii) The Balance Sheet, Income and Expenditure Account and Receipts and Payment Account dealt with by this Report are in agreement with the books of account;

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Financial Statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India

(i) in the case of the Balance Sheet, of the state of affairs of the Institution as at 31 March 2016;

(ii) in the case of the Income and Expenditure Account, of the Excess of Income over Expenditure for the year ended on that date.

For Bansal Sinha & Co.
Chartered Accountants
Firm's registration number: 006184 N



(Signature)
Anant Chaudhary
Partner

Membership Number: 513802
Place:- 18/19, Old Rajinder Nagar, New Delhi-110060
Dated:- 23rd February, 2017

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET
AS AT 31st MARCH, 2016

	<u>Schedule</u>	<u>As at</u> <u>31.03.2016</u> Rs.	<u>As at</u> <u>31.03.2015</u> Rs.
<u>SOURCES</u>			
Assets Fund	1	211,001,465	226,662,278
General Fund	2	112,802,697	86,133,426
Project Grant	3	1,341,377	4,220,354
Grant-in-Aid (New Campus)	4	52,660,742	52,660,742
<u>Corpus Fund</u>			
- K Subrahmanyam Award		600,000	600,000
- Y B Chavan Memorial Lecture		1,000,000	1,000,000
TOTAL		379,406,281	371,276,800

APPLICATION

Fixed Assets	5	211,001,465	226,662,278
Capital Work in Progress		41,596,302	39,637,302
Deposit with Defence Research & Development Organisation		12,349,006	14,308,006
Net Current Assets	6	114,459,508	90,669,214
TOTAL		379,406,281	371,276,800

NOTES ON ACCOUNTS

11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 23rd February 2017
Place : New Delhi

Quama
23/02/2017
(R K Arora)
Accounts Officer

Jayant
(Jayant Prasad)
Director-General

AS PER REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN:006184N



Date : 23rd February 2017
Place : New Delhi

Chaudhary
(Nishant Chaudhary)
PARTNER
M. No. 513802

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

**INCOME & EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31st MARCH, 2016**

		Year Ended 31.03.2016	Year Ended 31.03.2015
	<u>Schedule</u>	<u>Rs.</u>	<u>Rs.</u>
INCOME			
Grant - In - Aid	7	151,962,331	134,451,086
Sale of Publications		311,793	667,445
Membership Subscriptions		333,379	392,612
Special Subscriptions		38,000	52,425
Miscellaneous Income	8	10,291,427	10,721,326
TOTAL		162,936,930	146,284,894
EXPENDITURE			
Salaries & Allowances	9	79,027,059	74,159,958
Pension Payment		9,381,828	8,721,317
Retirement & Other Benefits		1,421,141	5,213,352
Operational / Administrative Expenses	10	24,752,973	24,106,923
Printing & Publications		2,614,894	2,191,988
Subscription for Library Periodicals		10,724,377	10,402,988
Seminar Expenses		7,857,164	9,517,660
Prior Period Adjustment		819,517	622,855
Depreciation		18,867,188	20,588,824
		155,266,141	155,525,865
Surplus / Deficit transferred to General Fund		7,670,789	(9,240,971)

NOTES ON ACCOUNTS

11

Significant Accounting
Policies & Schedules 1 to 11
form an integral part of the Accounts

Date : 23rd February 2017
Place : New Delhi

(Signature)
(R K Arora) (Jayant Prasad)
Accounts Officer Director General

AS PER REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN:006184N



(Signature)
(Nishant Chaudhary)
PARTNER
M. No. 513802

Date : 23rd February 2017
Place : New Delhi

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2016

SCHEDULE - 1	As at		As at
	31.03.2016		31.03.2015
	(Rs.)		(Rs.)
ASSETS FUND			
Opening Balance		226,662,278	242,157,318
Add : Assets Purchased out of			
Recurring Grant (Schedule - 7)	3,337,669	3,337,669	5,148,914
Less :		229,999,947	247,306,232
(i) Assets Disposed off (Schedule 5) Net	131,294		55,130
(ii) Depreciation for the year	18,867,188	20,588,824	
		18,998,482	20,643,954
		211,001,465	226,662,278

SCHEDULE - 2**GENERAL FUND**

Opening Balance	86,133,426	74,730,443
Add :		
Depreciation for the year (transferred from Assets Fund A/c)	18,867,188	20,588,824
Assets Disposed off	131,294	55,130
Surplus transferred from Income & Expenditure A/c	7,670,789	-
	112,802,697	95,374,397
- Deficit Transferred from Income & expenditure A/c	-	9,240,971
	112,802,697	86,133,426

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2016

SCHEDULE - 3

PROJECT GRANTS

S.No.	Name of the Donor	Project Name	Balance as on 01.04.2015	Recd. During the Year / Adjustment	Total as on 31.03.2016	Utilised during the year	Refunds during the year	Unutilised Bal. as on 31.03.2016
			Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy by Prof Nirmala Joshi	379	-	379	-	-	379
2	ICSSR	Transnational Gas Pipelines, Global Context, Indian Imperative by Prof. Gajshan Didi	(85,117)	85,117	-	-	-	-
3	MEA	POK Project (Phase-IV)	794,592	-	794,592	958,026	-	(163,434)
4	ICSSR	Trade & Investment Relations of India & China with Latin America and The Caribbean (LAC): Challenges, Opportunities & Prospects for India by Prof. K. D. Kapoor	(12,000)	-	(12,000)	118,000	-	(130,000)
5	ICSSR	South Asian Regionalism Revisited: Primacy of Politics by Prof P S Ghosh	140,000	464,000	604,000	660,000	-	(56,000)
6	MEA	Project on Pakistan with special focus on Baluchistan	922,500	-	922,500	634,526	-	287,974
7	Information & Technology	Project-Global Regional & Domestic Factors Impacting India's Cyber Security	2,460,000	74,221	2,534,221	1,302,603	-	1,231,618
8	MEA	The Missile Technology Control Regime, Wassenaar Arrangement and Indian Industry	-	384,000	384,000	1,999	-	382,001
9	MEA	POK Project (Phase-V)	-	-	-	211,161	-	(211,161)
		TOTAL	4,220,354	1,007,338	5,227,692	3,896,319	-	1,331,377



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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2016

<u>SCHEDULE - 4</u>	As at <u>31.03.2016</u> (Rs.)	As at <u>31.03.2015</u> (Rs.)
<u>GRANT - IN - AID (NEW CAMPUS)</u>		
Opening Balance	52,660,742	52,660,742
	<u>52,660,742</u>	<u>52,660,742</u>




INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2016

Schedule -5
FIXED ASSETS

ITEMS	GROSS VALUE				DEPRECIATION				NET VALUE			
	Additions		Cost as at 31.03.2016	Less: Sales/ Adjustments	Total	For the Year	Less: Adjustment (Excess/Shortage on SOG Items)	Total up to 31.03.2016	As at 31.03.2016	As at 31.03.2016		
	Up to 31.12.15	Between 01.01.16 to 31.03.16										
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.		
Furniture & fixtures	21,997,250	-	49,107	-	32,006,917	17,591,610	-	19,254,681	12,632,236	14,605,128		
Library Books/Magazines	44,522,326	52,057	72,451	-	45,046,834	-	-	-	45,046,834	44,922,326		
Air Conditioners & Coolers	4,803,956	875,318	208,711	606,989	45,000,007	31,572,317	390,505	33,287,266	11,779,711	13,771,828		
Typewriters	107,050	-	-	167,000	-	164,944	166,914	(0)	0	146		
Scissor Machine	2,010,012	-	-	868,343	3,141,669	1,657,277	820,682	878,986	352,713	256,728		
Printing Machine	230,424	-	-	79,500	150,064	125,136	11,789	94,267	68,467	80,288		
Electronic Equipment	5,004,404	-	14,833	115,256	6,400,483	4,645,941	110,314	4,814,272	1,386,179	1,856,223		
IPABA / Intercom System	2,029,818	-	-	503,830	2,525,973	2,192,368	400,013	1,832,599	698,372	832,442		
Micro Filming	208,222	-	-	-	208,222	297,674	97	297,771	551	648		
Computers	19,306,611	30,982	1,675,326	-	21,072,319	18,244,370	958,333	19,574,501	1,497,818	781,741		
Flat Foliating Equipment	12,369,517	-	109,331	15,064	12,491,864	9,214,746	484,400	9,692,346	2,798,546	3,474,772		
Fax Machine	149,610	-	-	81,000	68,610	107,191	2,502	35,718	32,693	43,119		
Vehicles (Car)	1,594,829	-	-	395,590	1,199,339	881,230	104,724	612,905	576,434	703,679		
B & Smt	15,994,180	-	181,443	-	16,175,623	12,314,311	568,500	13,879,601	3,295,732	3,649,879		
Colour Copier -COM PHAKOT	421,940	-	-	-	831,040	714,902	15,912	730,674	50,166	106,678		
Binder-System	111,263	-	-	-	111,263	90,348	3,137	93,485	17,728	28,515		
Becament Cutter(Sheet-14)	35,200	-	-	-	25,580	20,479	753	21,232	4,166	5,823		
DAI Lamp	4,332	-	-	-	4,332	3,249	164	3,404	928	1,093		
Linen & Furnishing	296,974	-	57,654	-	1,054,624	357,331	68,808	424,169	618,482	638,653		
Digital SLR Camera	188,900	-	-	-	188,900	126,623	5,338	131,541	48,038	63,277		



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INSTITUTE FOR BIRNIGER STUDIES AND ANALYSIS
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2016

Schedule - 5
FIXED ASSETS

Description	Cost as at 01.04.2015		Additions		Less: Sale/scrapping	Cost as at 31.03.2016	Total as at 31.03.2015	For the Year	Less: Adjustment (Accumulated Depreciation on 31.03.2015)	Total as at 31.03.2016	Net Block	
	Rs.	Rs.	Upto Sep. 15	Beyond Sep. 15	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
LAND	1918,688	19,725	18,750	-	-	849,144	516,139	61,320	-	582,459	369,688	199,533
Water Purifier	338,298	-	-	-	65,249	71,818	83,915	6,378	91,898	35,735	37,276	53,155
Lamination Machine	41,773	-	-	-	-	11,773	8,181	574	-	8,005	3,508	3,492
Under Cooler	137,800	-	-	-	66,449	71,353	91,774	18,212	96,383	13,483	57,569	79,026
Mixer Cycle	68,405	-	-	-	-	60,469	37,060	3,421	-	41,081	19,384	21,006
GIS Mapping Software	688,040	-	-	-	-	606,648	664,146	15,116	-	683,262	12,758	31,084
Wireless Solution (Library)	495,648	-	-	-	-	405,948	379,638	33,818	-	312,348	183,700	216,118
CCTV	1,333,005	-	-	-	-	1,235,085	687,078	83,102	-	788,272	448,813	940,636
Multi Play System (Jhalak)	361,926	-	-	-	-	361,930	128,484	23,746	-	140,240	213,770	237,486
Projector	145,585	-	-	-	-	145,589	69,389	11,405	-	80,998	64,909	75,989
Boys Equipment	457,012	-	-	-	-	457,011	176,348	42,099	-	236,488	238,863	260,662
Palmer (Bansala Printer)	30,489	-	-	-	-	30,490	16,371	3,037	-	13,288	17,152	20,179
Printer (Xerox)	155,825	-	-	-	-	155,825	31,748	33,631	-	67,349	38,578	184,207
Temporary Structures office (STA)	338,818	-	-	-	-	338,816	338,816	-	-	238,816	-	-
Water Dispenser	8,628	-	-	-	-	8,630	3,607	813	-	4,120	4,618	5,423
Solar Water Heating System	441,765	-	-	-	-	441,765	384,138	30,548	-	334,825	116,937	137,917
Geop. Drilling Camera	36,700	-	-	-	-	36,700	11,017	4,592	-	15,319	24,284	28,683
Buildings (Academic & Library)	191,277,847	-	-	-	24,062	191,253,165	112,959,012	7,821,284	21,649	130,768,847	70,483,838	78,317,055
Buildings (Residential)	77,060,821	-	-	-	-	77,060,821	26,458,856	2,380,773	-	31,898,029	45,228,992	47,809,465
External Electrification Plant	26,367,774	-	-	-	8,618	19,359,156	16,860,937	956,324	6,649	18,845,853	5,413,503	6,346,837
Archeological & Landscaping	3,787,396	-	-	-	-	3,747,376	3,747,376	-	-	3,747,376	-	-
Land	5,135,250	-	-	-	-	5,135,250	2,340,586	398,700	-	5,099,785	1,535,485	1,794,665
LEFTE-Orinola	8,792,509	-	-	-	-	8,792,500	8,151,329	398,418	-	6,549,997	2,247,303	2,644,121

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2016

SCHEDULE - 6	As at	As at
NET CURRENT ASSETS	31.03.2016	31.03.2015
	(Rs.)	(Rs.)
A. Current Assets		
Cash in hand	8,815	103,598
Cash at Bank (SBI) (Including interest accrued of Rs.23,435/-, Previous year Rs.23,309/-)	1,090,015	1,496,543
Cash at Bank (Union Bank of India) (Including interest accrued of Rs 1,48,770/- for the year and Nil for the previous year)	22,798,871	10,848,131
IDS A Sponsored Project Fund (SBI)(Including interest accrued of Rs.16,059/-,Previous year Rs.291/-)	1,526,770	2,460,291
IDS A Sponsored Project Fund (Union Bank of India)(Including interest accrued of Rs 1876/-, Previous year Nil)	182,346	1,998,569
Deposit with Bank (Including interest accrued of Rs.16,34,439/-,Previous year Rs.20,09,053/-)	86,358,034	78,688,749
Stamps In Hand	487,881	-
Stamps in Franking Machine	35	3,638
Recoverable from MEA	-	432,592
Recoverable from NSCS	-	72,798
Staff Advances For :		
Festival	63,450	50,400
Advance T.A.	196,563	175,004
LTC Advance	229,600	-
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Others	213,857	278,447
Advance Miscellaneous	62,646	278,646
Stock of paper with Printers	4,241	1,456
Security Deposits	250,750	250,750
Old outstanding receipts	4,005	4,005
Claims Recoverable	3,836,245	5,370,926
TDS Recoverable	327,897	296,483
Prepaid Expenses	8,740,042	3,934,512
Total of (A)	126,461,472	106,821,947
B. Less : Current Liabilities		
Salary Payable	4,839	-
Other Liabilities	6,736,854	12,606,256
Stale Cheque	166,203	127,632
Secutiy Deposit Payable	1,700,484	1,296,437
Work Contract Tax Payable	119,089	57,318
TDS Payable	200,714	183,745
Advance Received for Seminars/Training Programmes	3,073,781	1,881,345
Total of (B)	12,001,964	16,152,733
Net Current Assets (A - B)	114,459,508	90,669,214

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES			
SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2016			
<u>SCHEDULE - 7</u>	Year Ended		Year Ended
	<u>31.03.2016</u>		<u>31.03.2015</u>
	(Rs.)		(Rs.)
GRANT - IN - AID			
Grant received from the Ministry of Defence	155,300,000	139,600,000	
Less: Transferred to Assets Fund A/c (as per Schedule -1)	3,337,669	5,148,914	134,451,086
	<u>151,962,331</u>		<u>134,451,086</u>
SCHEDULE - 8	Year Ended		Year Ended
	<u>31.03.2016</u>		<u>31.03.2015</u>
	(Rs.)		(Rs.)
MISCELLANEOUS INCOME			
Hiring Charges / Licence Fee (STA)	633,550	844,550	
Bank Interest	7,752,715	7,214,056	
Royalty on Books	16,061	87,395	
Profit on Sale of Fixed Assets	60,496	-	
Other Income	1,828,695	2,575,325	
	<u>10,291,427</u>		<u>10,721,326</u>
SCHEDULE - 9	Year Ended		Year Ended
	<u>31.03.2016</u>		<u>31.03.2015</u>
	(Rs.)		(Rs.)
SALARIES & ALLOWANCES			
Pay & Allowances	71,093,357	66,327,873	
Contribution to Provident Fund	5,548,443	5,096,648	
LTC Expenses	927,173	1,263,356	
Medical Reimbursement	516,371	488,763	
Medi-Claim Policy provided to Employees	623,176	653,746	
Inspection Charges (CPF)	318,537	329,572	
	<u>79,027,059</u>		<u>74,159,958</u>

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED
31ST MARCH 2016

<u>SCHEDULE -10</u>	<u>Year Ended</u>	<u>Year Ended</u>
	<u>31.03.2016</u>	<u>31.03.2015</u>
<u>OPERATIONAL/ADMINISTRATIVE EXPS.</u>	<u>(Rs.)</u>	<u>(Rs.)</u>
Hiring of Vehicles	652,674	239,760
Repairs & Maintenance	16,231,822	16,193,144
Photostat Expenses	192,797	154,072
Telephone Expenses	827,299	727,848
Payment to Auditors		
Audit Fee	21850	21,660
Income Tax Matters	12075	11,970
Certification Fee	5750	5,700
Bank Charges	16,359	27,462
Liveries Expenses	9,689	9,564
IDSA Foundation Day/ AGM Expenses	17,811	93,010
Postage	652,960	658,505
Stationery	807,749	1,092,127
Conveyance Expenses	290,162	334,357
Guests Hospitality Expenses	52,264	51,219
Insurance Premium	314,222	242,748
Vehicle Expenses	418,510	433,656
Miscellaneous Expenses	3,324,412	3,062,940
Lease Rent (Land)	1	1
Overtime Allowance (Car Drivers)	15,568	8,159
Expenses (STA)	888,999	739,021
	<u>24,752,973</u>	<u>24,106,923</u>

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Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2016

Schedule 11:- Significant Accounting Policies and Notes to Accounts

1. Accounting Policies

1. The Accounts are prepared on accrual basis except specifically provided otherwise.
2. Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
3. Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
4. Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
5. Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
6. Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

2. Notes to Accounts

1. The construction of IDSA Campus was carried out by DRDO as "Deposit Works". The physical possession of New Campus was taken over in February 2007 but the proper handing over and taken over (including of all the assets) has been finalized in 2013-14. DRDO was paid the total amount of Rs 45.86 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as "Deposit Works". DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and also accordingly incorporated in respective head of accounts during the year 2013-2014. DRDO has yet to submit the account (i.e., head wise details) for the expenditure incurred by them against the remaining amount. However, the expenditure incurred on other allied works, carried out by DRDO out of the remaining amount held with them and reported in MER has been kept under the head "Capital Work in Progress"



- 2 -

subject to adjustment on receipt of final accounts from DRDO.

2. The Deposit with Bank under Schedule B includes Rs 8,45,69,123/- in Fixed Deposit including interest accrued till 31.03.2016, created out of various income generated by the Institute. The matter has been taken up with the Ministry of Defence for their decision to create a Corpus by the Institute, as approved by Executive Council, IDSA or to deposit the same in Govt. Treasury. The decision in this regard is still awaited from Ministry of Defence.

3. The Institute is maintaining GPF Account for its regular employees and Contributory Provident Fund Account for Contract Employees as per the provision of EPF & MP Act, 1952. The Employees Contribution to GPF (in case of regular employees) and the CPF together with Institute share (in case of contractual employees) have been deposited by the Institute in separate respective Bank accounts with State Bank of India, Main Branch, New Delhi. The balances in these accounts have not been considered in the Institute's Balance Sheet. Accordingly, the investment of Provident Fund money carried out from time to time have also been kept separately and not considered in IDSA's Balance Sheet. The details of balances and amounts invested (face value) as on 31.03.2016 is as under:

(Amount in Rs)

- <u>Balance with SBI, Main Branch</u>	
SB Account No. 11084242317	6,81,919.43
SB Account No. 11084243581	32,22,167.38
- <u>Balance lying in Special Deposit Scheme</u>	
Account No. 13 with SBI Main Branch	39,24,303.00
- <u>Central Government Securities</u>	93,600.00
- <u>Fixed Deposit with Union Bank of India, Shankar Vihar Branch</u>	
A/c No. 535603030011952	6,60,49,269.00
A/c No. 535603030011953	1,94,66,865.00
- <u>Fixed Deposits with SBI JNU Branch</u>	
A/c No. 31036012889	42,92,191.00
A/c No. 31036013350	25,78,433.00
A/c No. 31036012368	19,13,185.00
A/c No. 31036011658	17,05,674.00




4. During the year, Rs.15,53,00,000/- was received by the Institute as Grant-In-Aid from Ministry of Defence, Government of India out of which Rs.33,37,669/- has been utilized for acquisition of Fixed Assets and the Balance of Rs.15,19,62,331/- is recognized as income.

5. Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.

6. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.

7. Outstanding amount more than three years from the due date of payment in State Cheques and Other Liabilities has been written back and treated as income.

8. Contingent Liability for the pending legal cases - Rs 22.62 Lacs (Previous year 22.62Lacs)

9. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N




(NISHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi



1, Development Enclave, Rao Tula Ram Marg Delhi Cantt-10

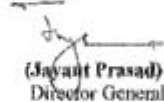
UTILISATION CERTIFICATE
(for the year 2015-2016)

Sl. No.	Letter No. and Date	Amount (Rs.)	Certified that out of Rs. 15,53,00,000/- of Grant -in-Aid sanctioned during the FY 2015-2016 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi Letter Nos. given in the margin and Rs. Nil on account of unspent balance of the previous year, a sum of Rs.15,53,00,000/- has been fully utilized for the purpose for which it was sanctioned
1.	6(1)/2005/PO(Def) dt. 20.04.2015	2,69,00,000/-	
2.	6(1)/2005/PO(Def) dt. 19.06.2015	5,38,00,000/-	
3.	6(1)/2005/PO(Def) dt. 16.11.2015	4,03,50,000/-	
4.	6(1)/2005/PO(Def) dt. 19/02/2016	3,42,50,000/-	
	TOTAL	15,53,00,000/-	

2. Certified that I have satisfied myself that the conditions on which the Grant-in-Aid was sanctioned have been duly fulfilled.

Date : 23rd February 2017
Place: New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N




(Nilsant Choudhary)
PARTNER
M.NO. 513802

Date : 23rd February 2017
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

UTILISATION CERTIFICATE
(for the year 2015 - 2016)

Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"
by Prof Nirmala Joshi

Sanctioning Authority : Indian Council of Social Science Research

Certified that out of unspent balance of Rs.379/- as on 31st March 2015, no expenditure has been incurred during the FY 2015-16 and the unspent balance is carried forward to the next Financial Year.

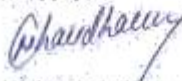
Date : 23rd February 2017
Place : New Delhi


(R. K. Afora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N




(ASHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi

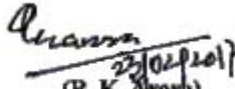
Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

UTILISATION CERTIFICATE
(for the year 2015 - 2016)

Project entitled : "POK Project (Phase-IV & Phase-V)"
Sanctioning Authority : Ministry of External Affairs

Certified that out of unspent amount of Rs.7,94,592/- as on 31.03.2015, an amount of Rs.11,69,187/- (Rupees Eleven Lacs Sixty Nine Thousand One Hundred and Eighty Seven Only) has been utilized during the year for the purpose for which it was sanctioned, resulted in an amount of Rs 3,74,595/- (Rs Three Lacs Seventy Four Thousand Five Hundred and Ninety Five only) (Rs 1,63,434/- for Phase-IV and Rs 2,11,161/- for Phase-V) stands payable to IDSA.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
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FRN: 006184N



Date: 23rd February 2017
Place: New Delhi


(NISHANT CHAUDHARY)
PARTNER
M-513802

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

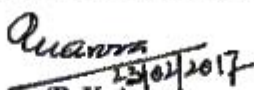
UTILISATION CERTIFICATE
(for the year 2015 - 2016)

Project entitled : "Trade & Investment Relations of India & China with Latin America and the Caribbean (LAC) : Challenges, Opportunities & Prospects for India." by Prof K D Kapoor

Sanctioning Authority : Indian Council of Social Science Research

Certified that against the amount due from ICSSR of Rs 12,000/- as on 31.03.2015, a sum of Rs 1,18,000/- (Rupees One Lakh Eighteen Thousand Only) has been utilized during the FY 2015-16 for the purpose for which it was sanctioned, resulted in an amount of Rs 1,30,000/- (Rupees One Lac Thirty Thousand Only) stands payable to IDSA.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N




(NISHANT CHAUDHARY)
PARTNER

M-513802

Date: 23rd February 2017
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

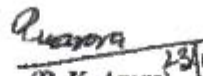
UTILISATION CERTIFICATE
(for the year 2015 - 2016)


Project entitled : "South Asian Regionalism Revisited: Primacy of Politics"
by Professor P S Ghosh

Sanctioning Authority : Indian Council of Social Science Research

Certified that out of unspent amount of Rs.1,40,000/- as on 31.03.2015 and further receipt of Rs 4,64,000/- during the year 2015-2016, a sum of Rs.6,60,000/- (Rupees Six Lakhs Sixty Thousand Only) has been utilized during the FY 2015-16 for the purpose for which it was sanctioned, resulted in an amount of Rs 56,000/- (Rupees Fifty Six Thousand Only) stands payable to IDSA.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N




(VISHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

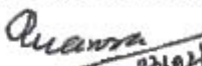
UTILISATION CERTIFICATE
(for the year 2015 - 2016)

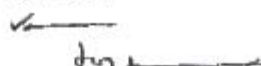
Project entitled : **Project on Pakistan with special focus on Baluchistan**

Sanctioning Authority : **Ministry of External Affairs**

Certified that out of unspent amount of **Rs.9,22,500/-** as on 31.03.2015, an amount of **Rs 6,34,526/-** (Rs Six Lacs Thirty Four Thousand Five Hundred and Twenty Six Only) has been utilized during the FY 2015-16 for the purpose for which it was sanctioned and the unspent amount of **Rs.2,87,974/-** (Rupees Two Lakhs Eighty Seven Thousand Nine Hundred and Seventy Four Only) is carried forward to the next financial year.

Date : 23rd February 2017
Place : New Delhi



(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS

FRN: 006184N




(NISHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

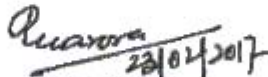
UTILISATION CERTIFICATE
(for the year 2015 - 2016)

Project entitled : **Project on "Global Regional & Domestic Factors
Impacting India's Cyber Security"**

Sanctioning Authority : **Ministry of Communication & Information Technology**

Certified that out of unspent amount of Rs 24,60,000/- as on 31.03.2015 and further the interest earned / accrued of Rs 74,221/- during the year on the Grant from DIT, an amount of Rs 13,02,603/- has been utilized during the FY 2015-16 for the purpose for which it was sanctioned and the unspent amount of Rs.12,31,618/- (Rupees Twelve Lacs Thirty One Thousand Six Hundred and Eighteen Only) is carried forward to the next financial year.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS

FRN: 006184N




(NISHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi

Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

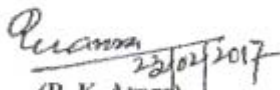
UTILISATION CERTIFICATE
(for the year 2015 - 2016)

Project entitled : **Project on "The Missile Technology Control Regime, Wassenaar Arrangement and Indian Industry".**

Sanctioning Authority : **Ministry of External Affairs**

Certified that out of Rs.3,84,000/- (Rs Three Lacs Eighty Four Thousand Only) of financial assistance sanctioned to IDSA during the year 2015-2016 under MEA Order no. AE-I/2540/4/2015 dated 10 December 2015, an amount of Rs 1,999/- (Rs One Thousand Nine Hundred and Ninety Nine Only) has been utilized during the FY 2015-16 for the purpose for which it was sanctioned and the unspent amount of Rs.3,82,001/- (Rupees Three Lakhs Eighty Two Thousand and One Only) is carried forward to the next financial year.

Date : 23rd February 2017
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
FOR BANSAL SINHA & COMPANY
CHARTERED ACCOUNTANTS
FRN: 006184N





(SHANT CHAUDHARY)
PARTNER
M-513802

Date: 23rd February 2017
Place: New Delhi



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

Presidents

Shri Yeshwantrao Balwantrao Chavan

1965-78

Shri Jagjivan Ram

1978-80

Shri P V Narasimha Rao

1980-90

Shri Inder Kumar Gujral

1990-92

Shri Madhavsingh Solanki

1992-93

Shri Dinesh Singh

1993-95

Shri Pranab Mukherjee

1995-97

Shri Inder Kumar Gujral

1997-99

Shri Jaswant Singh

1999-2001

Shri George Fernandes

2001-04

Shri Pranab Mukherjee

2004-08

Shri A K Antony

2008-14

Shri Manohar Parrikar

2014-